



**Municipal Affairs  
Office of the Minister**

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November 24, 2025

Dear Mayors, Wardens and Chiefs:

I have enjoyed my visits and discussions to date with municipal councillors and councils and look forward to ultimately getting to visit and know everyone. Your dedication to sustainably provide the services that your constituents expect is obvious. Thank you for your commitment.

No matter where you live in Nova Scotia, you deserve to know how your local government is funded and how the management of that funding translates into reliable and accessible local services.

As we head into heavy budget discussions and as I familiarize myself with your community and its circumstances, I wanted to take a step back and get a 50,000 foot view of the big picture financial situation landscape. This led me to creating the attached spreadsheet. It's comprehensive. I included every community and am sharing it in its entirety to be transparent and fair. I want every local government to see the same data I am seeing.

Please review and fact check the numbers for your community. If there are discrepancies, please advise. If your numbers are skewed by any one-off items or unique situations, that is also important to highlight. We need to make decisions based on the best possible data.

There are no shortage of funding requests, and we will have to make difficult decisions. The Province has already started scaling back program funding across the board and changing hiring processes as we deal with the current financial challenges.

We work very hard to be fair in making decisions. It's never easy. Need and outcomes always drive the process, but this data reminds us that the needs across the province truly are different and there is often a different sense of urgency.

Thank you in advance. If you have any questions, please don't hesitate to reach out to me directly.

Sincerely,

A handwritten signature in cursive script that reads "John A. MacDonald".

John A. MacDonald  
Minister of Municipal Affairs

c: CAOs and Councillors

# Total Revenue per Capita

Based on actual reported revenue for the year

Position	Community / Municipality	Reporting Date	Population	Revenue	Revenue Per Capita
	a	b	c	d	e=d/c
2	Annapolis Valley First Nation	31-Mar-25	329	\$ 17,978,068	\$ 54,645
11	Bear River Frist Nation	31-Mar-25	399	\$ 10,286,296	\$ 25,780
46	Cape Breton Regional Municipality	31-Mar-24	107,391	\$ 210,590,341	\$ 1,961
13	Eskasoni First Nation	31-Mar-22	4,711	\$ 98,606,463	\$ 20,931
8	Glooscap First Nation	31-Mar-25	450	\$ 14,242,176	\$ 31,649
40	Halifax Regional Municipality	31-Mar-24	502,753	\$ 1,167,819,000	\$ 2,323
1	Membertou First Nation	31-Mar-25	1,686	\$ 102,851,953	\$ 61,004
10	Millbrook First Nation	31-Mar-25	2,472	\$ 69,126,805	\$ 27,964
62	Municipality of the County of Annapolis	31-Mar-24	20,472	\$ 22,785,623	\$ 1,113
59	Municipality of the County of Antigonish	31-Mar-24	16,142	\$ 21,099,306	\$ 1,307
60	Municipality of the County of Colchester	31-Mar-24	39,054	\$ 50,215,724	\$ 1,286
30	Municipality of the County of Cumberland	31-Mar-24	21,053	\$ 61,561,183	\$ 2,924
31	Municipality of the County of Inverness	31-Mar-24	13,945	\$ 40,083,093	\$ 2,874
48	Municipality of the County of Kings	31-Mar-24	52,114	\$ 93,468,000	\$ 1,794
55	Municipality of the County of Pictou	31-Mar-24	21,853	\$ 31,437,082	\$ 1,439
38	Municipality of the County of Richmond	31-Mar-24	9,422	\$ 23,830,526	\$ 2,529
22	Municipality of the County of Victoria	31-Mar-24	7,009	\$ 28,677,855	\$ 4,092
53	Municipality of the District of Argyle	31-Mar-24	8,247	\$ 13,037,840	\$ 1,581
56	Municipality of the District of Barrington	31-Mar-24	6,890	\$ 9,535,189	\$ 1,384
43	Municipality of the District of Chester	31-Mar-24	11,848	\$ 26,408,837	\$ 2,229
58	Municipality of the District of Clare	31-Mar-24	7,984	\$ 10,473,502	\$ 1,312
57	Municipality of the District of Digby	31-Mar-24	7,636	\$ 10,469,683	\$ 1,371
47	Municipality of the District of East Hants	31-Mar-24	26,370	\$ 50,639,088	\$ 1,920
24	Municipality of the District of Guysborough	31-Mar-24	4,754	\$ 16,828,210	\$ 3,540
61	Municipality of the District of Lunenburg	31-Mar-24	26,805	\$ 30,432,867	\$ 1,135
50	Municipality of the District of Shelburne	31-Mar-24	4,515	\$ 7,963,710	\$ 1,764
49	Municipality of the District of St. Mary's	31-Mar-24	2,286	\$ 4,093,304	\$ 1,791
54	Municipality of the District of Yarmouth	31-Mar-24	10,996	\$ 16,245,961	\$ 1,477
4	Paqtnkek Mi'kmaw Nation	31-Mar-24	614	\$ 31,081,086	\$ 50,621
5	Pictou Landing First Nation	31-Mar-24	694	\$ 28,864,372	\$ 41,591
7	Potlotek First Nation	31-Mar-24	859	\$ 28,601,322	\$ 33,296
34	Region of Queens Municipality	31-Mar-24	10,866	\$ 28,433,216	\$ 2,617
12	Sipekne'katik First Nation	31-Mar-24	3,068	\$ 74,123,072	\$ 24,160
44	Town of Amherst	31-Mar-24	10,033	\$ 22,140,825	\$ 2,207
20	Town of Annapolis Royal	31-Mar-24	619	\$ 3,162,703	\$ 5,109
14	Town of Antigonish	31-Mar-24	4,925	\$ 39,778,332	\$ 8,077
17	Town of Berwick	31-Mar-24	2,658	\$ 19,734,447	\$ 7,425
28	Town of Bridgewater	31-Mar-24	9,851	\$ 30,510,638	\$ 3,097
45	Town of Clark's Harbour	31-Mar-24	766	\$ 1,613,733	\$ 2,107
29	Town of Digby	31-Mar-24	2,046	\$ 6,324,045	\$ 3,091
41	Town of Kentville	31-Mar-24	7,473	\$ 17,166,399	\$ 2,297
27	Town of Lockeport	31-Mar-24	498	\$ 1,636,181	\$ 3,286
15	Town of Lunenburg	31-Mar-24	2,532	\$ 19,923,013	\$ 7,868
16	Town of Mahone Bay	31-Mar-23	1,179	\$ 8,990,374	\$ 7,625
42	Town of Middleton	31-Mar-24	2,097	\$ 4,778,137	\$ 2,279
21	Town of Mulgrave	31-Mar-24	609	\$ 2,954,720	\$ 4,852
32	Town of New Glasgow	31-Mar-24	10,234	\$ 28,848,900	\$ 2,819
35	Town of Oxford	31-Mar-24	1,352	\$ 3,456,624	\$ 2,557
18	Town of Pictou	31-Mar-24	3,198	\$ 16,460,705	\$ 5,147
26	Town of Port Hawkesbury	31-Mar-24	3,356	\$ 11,089,243	\$ 3,304
23	Town of Shelburne	31-Mar-24	1,725	\$ 6,799,339	\$ 3,942
37	Town of Stellarton	31-Mar-24	4,209	\$ 10,693,592	\$ 2,541
19	Town of Stewiacke	31-Mar-24	1,858	\$ 9,509,865	\$ 5,118
39	Town of Trenton	31-Mar-24	2,540	\$ 6,402,289	\$ 2,521
33	Town of Truro	31-Mar-24	14,197	\$ 39,171,909	\$ 2,759
52	Town of Westville	31-Mar-24	3,716	\$ 6,234,033	\$ 1,678
36	Town of Wolfville	31-Mar-24	5,526	\$ 14,061,568	\$ 2,545
25	Town of Yarmouth	31-Mar-24	6,830	\$ 22,789,723	\$ 3,337
6	Wagmatcook First Nation	31-Mar-25	936	\$ 37,471,811	\$ 40,034
9	Wasoqopa'q First Nation	31-Mar-25	2,041	\$ 59,105,602	\$ 28,959
3	We'koqma'q L'nue'kati First Nation	31-Mar-24	1,130	\$ 57,530,809	\$ 50,912
51	West Hants Regional Municipality	31-Mar-24	20,177	\$ 35,245,370	\$ 1,747
Total			1,083,998	2,995,475,682	
Average				\$ 2,763	