



AGENDA – TUESDAY JANUARY 24th, 2023

- Continuation of Budget Presentation
 - PVSC Presentation
 - Community Partnership Fund (PRC)
 - General Government Grants (PRC)
 - Continue Tax Analysis – 3 Cent Commercial Decrease
 - Business Plans Cont'd
 - Capital Budget if time permits
- Questions?
- Subsequent budget meeting – January 31st



Commercial Rate Analysis – 3 Cent Decrease

- Savings to offset 3 cent decrease
- One cent raises \$16,676 – require \$50,028 to reduce Commercial Rate by 3 cents
- 0.22 of a cent on the residential rate

Proposed Operating Budget Adjustments

Move that the Corporate and Residential Services Committee recommends to Council, that Council approve the draft Operating Budget 2023/2024, amended as follows:

GENERAL TAX RATE BUDGET ADJUSTMENTS

Proposed Budget Adjustments:

Reserves - PRC LEMC Facility Condition Assessment	\$ (34,000)
Additional Recoverable Revenue - LEMC	\$ (54,998)
Additional Rent - LEMC & Library	\$ 34,010
Revenue Reduction - Tourism	\$ 3,000
Janitorial Library/RCMP Office Increase	\$ 5,706
NSFM Fee Increase	\$ 5,300
Reserves Revised	\$ (9,046)
Proposed 3 cent commercial rate decrease (1 cent raises \$16,676)	\$ 50,028
Total	\$ -

The impact to the general tax rate from the proposed 3 cent commercial rate change (from \$2.60 to \$2.57) is \$0.22 of a cent or \$50,028. If the commercial rate remains at \$2.60 the general tax rate could be reduced to \$0.8178 from the proposed \$0.82.

Total Net GENERAL TAX RATE Budget: \$4,367,538

Net Impact on General Rate: \$806,924

Business Plan Pages (including USR): 42-58

Solid Waste Management

- Tipping Fees revenue increased by \$116,354
- School Board Collection Fees \$25,708
- Collection Contracts effective April 1, 2023 to March 31, 2028
- Transportation Contracts effective April 1 2023 to March 31, 2026
- Processing Contracts effective April 1, 2023 to March 31, 2031
- Net Contracts Increase of \$453,822 – details next slide (Collection, Processing, Transportation)
- Equipment Operator position at WMC
- Lift gate, washer & dryer, cameras, & generator from reserves \$25,100

Operations – General Tax Rate

- Roads – Asphalt patching/sealing, ditching, chloride, recondition gravel roads, ditching - \$103,254 - \$28.5 of this is a decrease in the amounts from reserves
- Snow Removal –\$ 390,000 to \$425,000 – addition of new roads (funding \$60K fr. reserves)

INFRASTRUCTURE & OPERATIONS

WASTE MANAGEMENT EXPENSES

Solid Waste Handling Cost Variance Analysis	2022/2023	2023/2024	Variance
INCREASE IN COLLECTION COSTS			
Organics (Based on new curbside collection contract)	\$276,484	\$261,174	(\$15,310)
Recyclables (Based on new curbside collection contract)	\$494,571	\$608,291	\$113,720
Waste (Based on new curbside collection contract)	\$276,484	\$472,181	\$195,697
	\$1,047,539	\$1,341,646	\$294,107
INCREASE IN TRANSPORTATION COSTS			
Organics (Estimated based on increased \$11.87/T)	\$28,130	\$55,679	\$27,549
Recyclables (Price per load increased by \$18.88)	\$39,744	\$43,338	\$3,594
Waste (Estimated based on increased \$.68/Tonnage)	\$75,306	\$93,400	\$18,094
	\$143,180	\$192,417	\$49,237
INCREASE IN PROCESSING COSTS			
Organics (Estimated based on increased \$5.21/T)	\$154,343	\$177,286	\$22,943
Recyclables (Price per T increased by \$10)	\$166,025	\$170,500	\$4,475
Waste (Increased tonnage and price per T \$1.69)	\$438,394	\$521,454	\$83,060
	\$758,762	\$869,240	\$110,478
NET IMPACT ON GENERAL TAX RATE			\$453,822





INFRASTRUCTURE & OPERATIONS

Total Net GENERAL TAX RATE Budget: \$4,367,538

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Capital – Business Parks & Other

- New Shubenacadie Wastewater Treatment Plant \$9.5M
- Uniacke Business Park Expansion (Phase 3 Construction) \$590K
- Hwy 214 Active Transportation setup for Main Street Urban Corridor \$1.7M
- Enfield Water Treatment Plant Capacity Upgrade (Construction) \$3.1M
- Milford Storage Building - Assessment & Design \$50K
- WMC Organics Transfer Station Repairs \$275K
- Heavy Equipment Loader \$313K
- Wastewater Collection Upgrade - Lantz \$3M
- Traffic Calming Digital Speed Signs & Speed Tables \$162K





INFRASTRUCTURE & OPERATIONS

Total Net URBAN SERVICE RATE Budget: \$3,371,046

Wastewater Treatment & Distribution, Fire Prot., Sidewalks & Streetlights (in the urban core from Shub. to Enf.)

USR Budget: P. 54-55

USR Variance Table: P. 58

Wastewater

- \$50K Surface Aerator Rental from reserves
- \$36.8K Wastewater Blower repairs - \$30K from reserves
- \$32.5K Power Increases – primarily WWTP (running additional blower)
- Several capital projects (See Slide 75)
- Wastewater Operator Position



INFRASTRUCTURE & OPERATIONS

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USR Variance Table: P. 58

Wastewater Management Fee

- The Tax Analysis reflects no change to fee – held at \$10 per 1,000 gallons or \$2.20 per cubic metre
- 123.4 million gallons is in budget for 2023/2024 (1.4 million gallons higher)
 - Additional consumption with additional growth
- Increase in WWMF revenue by **\$12K**

Snow Removal

- Increase of \$30K for sidewalks budget –funded from reserves

Reserves / Fiscal

- Increase in transfers from reserves - \$81K



INFRASTRUCTURE & OPERATIONS

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USR Variance Table: P. 58

Wastewater Management Fee

- Milford USR - recommending a slight increase of \$0.005 to hold at \$0.345
- USR slight decrease of ½ cent to \$0.065 & WWMF breakeven stay at \$10 per 1000 gallons or \$2.20 per cubic meter.