# BUDGET AND TAX ANALYSIS 2014/2015

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Council Approved February 26, 2014 (Projections Updated March 25, 2014)



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### **INTRODUCTION**

The Municipality of East Hants was established on April 1, 1879. It occupies the eastern half of Hants County from the Minas Basin to the boundary of Halifax Regional Municipality.

East Hants is a combined rural/urban Municipality adjacent to the Municipalities of Colchester, Halifax Regional Municipality and West Hants. Demographic statistics from the 2011 Census released by Statistics Canada only provided the population growth; therefore, available statistics from the 2006 Census along with the 2011 population growth are summarized as follows:

The 2011 Census shows that East Hants has a total population of approximately 23,195 in 9762 households. It is a well-educated population with 70% having achieved high school education and beyond; 15% of the population has achieved apprenticeship or trade certificates or diplomas. This exceeds the provincial average of 12%. With regards to employment; 64% of the East Hants labour force work in sales, trades or business/finance/administration. East Hants is recognized as a bedroom community of the Halifax area: 52% of our labour force of 10,910 is employed outside of East Hants. The median earnings for East Hants workers are \$25,308, slightly above the provincial average of \$22,815. Two primary industries in East Hants are farming and forestry, with farming being the most prominent. There are 179 farms operating within the Municipality, representing 5% of the total farms operating across the province; the majority of these are sole proprietorship dairy farms. Finally, East Hants has a highly mobile population. As compared to 2001 Census data, 13.4% of residents were new to East Hants and another 19.8% had moved to a different location within East Hants. (Statistics Canada, 2006)

According to the 2014 Property Valuation Services Corporation (PVSC), an agency of the Government of Nova Scotia, East Hants has 9,733 households (2013: 9,660) on an area of 466,426 acres, or 1,909 square kilometers. The majority of this population is concentrated along two key transportation routes running from Halifax to Truro (Highway 102 & Highway 2) and from Halifax to Windsor (Highway 101 & Highway 1).

East Hants has 37,463 acres (2013: 36,972) of tax exempt farm land and 97,439 acres (2012: 80,718) of exempt provincial forest property. This tax exempt property constitutes 28.9% (2013: 25.2%) of the total area. In addition, there are 57,673 acres (2012: 74,533) of exempt commercial forest property and 174,566 acres (2013: 174,445) of resource forest property, which is taxed marginally at 41 and 26 cents per acre, respectively. The total exempt and marginally taxed land constitutes 78.7% (2013: 78.6%) of the total area of East Hants.

Dwelling Unit Comparison (#)	2013	2013 %	2014	2014 %
Serviced Districts of Enfield (1), Elmsdale, Lantz	2,348	24%	2,381	24%
Districts of Milford and Shubenacadie	1,358	14%	1,360	14%

Homes in East Hants are distributed disproportionately as follows:

Dwelling Unit Comparison (#)	2013	2013 %	2014	2014 %
Districts of Nine Mile River, Enfield (10)	1,411	15%	1,438	15%
Districts of Rawdon/Maitland/Noel/Gore	2,871	30%	2,870	<b>29</b> %
Districts of Mount Uniacke	1,672	17%	1,684	17%
Total Dwelling Units	9,660	100%	9,733	100%

The 2014 assessment roll shows an increase of 73 dwelling units from 2013 (2013/2014: 92). Significant increases include the following:

- 33 units (2013/2014: 59) were added to the three communities of Enfield(1), Elmsdale, and Lantz,
- 16 units (2013/2014: 15) were added to the Nine Mile River area (District 9),
- 11units (2013/2014: 6) were added in District 10 (Enfield/Horne Settlement), and
- 12 units (2013/2014: 18) were added in Mount Uniacke.

East Hants residential construction remains relatively strong. In calendar year 2013, 223 permits were issued for (2012: 233) residential units (including new construction and renovations).

Homes also continue to change hands at a steady pace. During 2012/2013, approximately 418 homes (2011/2012: 407) changed hands, 32 % (2011/2012: 34%) of which were in the districts of Enfield (1), Elmsdale, and Lantz. Another 10% (2011/2012: 13%) relate to Milford and Shubenacadie, 17% (2011/2012: 19%) to Nine Mile River and Enfield Horne Settlement, 22% (2011/2012: 17%) to Mount Uniacke, and the balance 19% (2011/2012: 18%) to Districts 5, 6, 8, 9 and 11.

East Hants is well-positioned to attract business. Many strengths work in favour of the Municipality, such as proximity to Highway 102 and the airport, and access to mainline rail service. Also, East Hants boasts abundant natural resources, and the stunning Glooscap Trail, which features coastline access to the world's highest tides. However, proximity to the Halifax Regional Municipality (HRM) results in substantial competition for commercial/industrial development. In addition, given that many East Hants residents commute to work, much of their shopping is also done in the city.

Commercial assessment growth remains a challenge. For the 2014 assessment roll, one (2013: 1) new commercial account has been added, totaling \$728,400 (2012: \$21,400) assessment value. Total commercial assessments increased by 4% in 2014 (2013/2014: 4.5%), net of commercial exempt properties.

The average residential assessment based on CAP is \$139,443 (2013: \$135,019). Residential assessments account for 90% (2013: 90%) of all taxable assessments, net of exempt properties. The Municipality seeks to decrease this ratio to 80% by attracting new businesses and fostering business growth through its Economic Development Strategy. Achievement of this objective would reduce the tax burden on an average homeowner by 36%<sup>1</sup>.

<sup>&</sup>lt;sup>1</sup> Based on 9,733 dwelling units, using 2013 tax rates.

There is significant variation in the average residential value of homes across the districts of East Hants:

District #	District Name	2014 Average Residential Assessment (capped)*	
1	Enfield	\$168,744	\$171,870
2	Elmsdale	\$157,143	\$161,087
3	Milford	\$132,976	\$136,451
4	Shubenacadie	\$102,910	\$105,145
5	Maitland	\$80,531	\$82,188
6	Noel	\$63,582	\$66,269
7	Lantz	\$162,668	\$165,135
8	Gore	\$92,125	\$94,319
9	Nine Mile River	\$176,369	\$185,178
10	Enfield/Horne Settlement	\$208,039	\$212,203
11	Rawdon	\$101,717	\$104,696
12	Mount Uniacke	\$131,941	\$142,148
13	Mount Uniacke	\$164,283	\$169,389

\* Average = Capped residential assessment / # of dwelling units, as per the PVSC assessment roll.

The following chart demonstrates the wide variation in residential assessments across the municipality based on data from 2014:

District		2014 Assessed Value / Number of Dwelling Units (DU's)											
	<\$50K	>\$50K-\$75K	>\$75K-\$100K	>\$100K- \$125K	\$125K-\$150K	>\$150K							
Enfield (1), Elmsdale, Lantz	18	24	88	205	292	1,754							
Milford & Shubenacadie	92	113	239	280	201	435							
Nine Mile River & Enfield (10)	39	56	117	154	148	924							
Rawdon/Maitland /Noel/Gore	740	658	522	355	208	387							
Mount Uniacke	171	152	170	193	208	790							
Total # of DU's	1,060	1,003	1,136	1,187	1,057	4,290							
% of DU's	10.9%	10.3%	11.7%	12.2%	10.9%	44.1%							
Total Assessment of DU's	\$35M	\$62M	\$98M	\$128M	\$139M	\$852M							
% of Assessment	2.7%	4.7%	7.5%	9.7%	10.6%	64.8%							

### **GOVERNANCE & THE BUDGET PROCESS**

East Hants is governed by a Council of 13 Councilors and operates under the Council/Chief Administrative Officer (CAO) system. There is one Councilor elected for each of the 13 electoral districts. As outlined in the Nova Scotia Municipal Government Act; it is the responsibility of the CAO to provide advice to Council and to administer the operations of the Municipality in accordance with the policies and programs approved by Council.

The fiscal year of the Municipality is April 1 - March 31. The annual budgeting process is preceded by a detailed business planning process that identifies priority initiatives for the upcoming fiscal year, based on the strategic directions previously established by Council. The Municipal operating budget is prepared for the upcoming year, the Water Utility operating budget is prepared for the upcoming three years, and the capital budget is prepared for the upcoming five years.

Municipalities in Nova Scotia are not permitted to accumulate deficits. Also, municipal debt is permitted only for the acquisition of capital assets, which East Hants defines as acquisitions of tangible capital assets greater than \$10,000 with an estimated useful life in excess of one year. Fiscal responsibility within the Municipality is enhanced through establishment of various reserves intended to set funds aside on an annual basis for certain operating and capital expenditures in future years.

Costs are established for the various programs and initiatives and are reflected in the operating and capital budgets (net of cost recovery from other sources). Tax rates are calculated to generate the revenue required to fund the various programs and services. These rates are also influenced by the annual assessment levels for properties in the Municipality, as established annually through the Assessment Roll generated by the Nova Scotia Property Services Valuation Corporation (PVSC).

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# ASSESSMENT CHANGES 2013 to 2014

Assessments are prepared based on a calendar year. The following tables present an overview of assessment changes from 2013 to 2014.

### (\$) Change in Assessments

		_				
Residential		Resource	(	Commercial		Total
\$ 1,357,199,500	\$	44,686,400	\$	129,223,200	\$	1,531,109,100
(406,900)		(140,500)		(28,940,200)		(29,487,600)
\$ 1,356,792,600	\$	44,545,900	\$	100,283,000	\$	1,501,621,500
\$ 1,304,283,000	\$	44,031,700	\$	122,558,900	\$	1,470,873,600
(381,100)		(141,000)		(26,161,628)		(26,683,728)
\$ 1,303,901,900	\$	43,890,700	\$	96,397,272	\$	1,444,189,872
\$ 52,890,700	\$	655,200	\$	3,885,728	\$	57,431,628
\$ 9,904,500	\$	260,100	\$	728,400	\$	10,893,000
42,986,200		395,100		3,157,328		46,538,628
\$ 52,890,700	\$	655,200	\$	3,885,728	\$	57,431,628
\$	\$ 1,356,792,600 \$ 1,304,283,000 (381,100) \$ 1,303,901,900 \$ 52,890,700 \$ 9,904,500 42,986,200	\$ 1,357,199,500 \$   (406,900) \$   \$ 1,356,792,600 \$   \$ 1,304,283,000 \$   (381,100) \$   \$ 1,303,901,900 \$   \$ 52,890,700 \$   \$ 9,904,500 \$   42,986,200 \$	\$ 1,357,199,500 \$ 44,686,400   (406,900) (140,500)   \$ 1,356,792,600 \$ 44,545,900   \$ 1,304,283,000 \$ 44,031,700   (381,100) (141,000)   \$ 1,303,901,900 \$ 43,890,700   \$ 52,890,700 \$ 655,200   \$ 9,904,500 \$ 260,100   42,986,200 395,100	\$ 1,357,199,500 \$ 44,686,400 \$   (406,900) (140,500)   \$ 1,356,792,600 \$ 44,545,900 \$   \$ 1,304,283,000 \$ 44,031,700 \$   (381,100) (141,000) \$   \$ 1,303,901,900 \$ 43,890,700 \$   \$ 52,890,700 \$ 655,200 \$   \$ 9,904,500 \$ 260,100 \$   42,986,200 395,100 \$	\$ 1,357,199,500 \$ 44,686,400 \$ 129,223,200   (406,900) (140,500) (28,940,200)   \$ 1,356,792,600 \$ 44,545,900 \$ 100,283,000   \$ 1,304,283,000 \$ 44,031,700 \$ 122,558,900   (381,100) (141,000) (26,161,628)   \$ 1,303,901,900 \$ 43,890,700 \$ 96,397,272   \$ 52,890,700 \$ 655,200 \$ 3,885,728   \$ 9,904,500 \$ 260,100 \$ 728,400   42,986,200 395,100 3,157,328	\$ 1,357,199,500 \$ 44,686,400 \$ 129,223,200 \$ (406,900)   (406,900) (140,500) (28,940,200) \$ (28,940,200)   \$ 1,356,792,600 \$ 44,545,900 \$ 100,283,000 \$ (28,940,200)   \$ 1,304,283,000 \$ 44,545,900 \$ 122,558,900 \$ (28,940,200)   \$ 1,304,283,000 \$ 44,545,900 \$ 122,558,900 \$ (28,940,200)   \$ 1,304,283,000 \$ 44,031,700 \$ 122,558,900 \$ (26,161,628)   \$ 1,303,901,900 \$ 43,890,700 \$ 96,397,272 \$ (26,161,628)   \$ 1,303,901,900 \$ 43,890,700 \$ 96,397,272 \$ (26,161,628)   \$ 52,890,700 \$ 655,200 \$ 3,885,728 \$ (260,100)   \$ 9,904,500 \$ 260,100 \$ 728,400 \$ (28,986,200)   \$ 42,986,200 395,100 \$ 3,157,328 \$ (260,100)

1.49%

4.03%

3.98%

4.06%

Percentage of Assessment Increase, Net of Bylaw Exemptions

#### ASSESSMENT INDICATORS

The Provincial Valuation Corporation (PVSC) has provided MEH with the following indicators to aid in analyzing what is driving the changes in assessed values. Although limited to the coding available in the PVSC system, the data below is a good <u>indicator</u> (i.e. does not balance to the roll) of the assessment activity in East Hants driving the changes to the 2014 filed roll.

Districts	Construction / ilding Permits	Accounts						lr	Inspections / Physical Changes		ysical Accounts		Total
1 Enfield	\$ 2,062,000	\$	454,400	\$	160,700	\$	660,900	\$	3,338,000				
2 Elmsdale	\$ 1,195,300	\$	499,700	\$	127,000	\$	659,100	\$	2,481,100				
3 Milford	\$ 609,800	\$	341,100	\$	498,100	\$	635,700	\$	2,084,700				
4 Shubenacadie	\$ 502,300	\$	-	\$	228,400	\$	325,500	\$	1,056,200				
5 Maitland	\$ 461,300	\$	17,500	\$	217,000	\$	387,300	\$	1,083,100				
6 Noel	\$ 1,033,100	\$	174,600	\$	65,400	\$	310,400	\$	1,583,500				
7 Lantz	\$ 2,707,500	\$	804,700	\$	830,500	\$	789,800	\$	5,132,500				
8 Gore	\$ 649,000	\$	25,900	\$	52,800	\$	256,000	\$	983,700				
9 Nine Mile River	\$ 6,525,600	\$	5,197,400	\$	464,000	\$	711,900	\$	12,898,900				
10 Enfld/Horne Settlm	\$ 3,130,900	\$	343,500	\$	123,500	\$	660,800	\$	4,258,700				
11 Rawdon	\$ 834,900	\$	185,000	\$	233,500	\$	824,000	\$	2,077,400				
12 Mt/East Uniacke	\$ 3,605,200	\$	458,900	\$	4,022,300	\$	1,047,500	\$	9,133,900				
13 Mt Uniacke/Lakelands	\$ 2,784,300	\$	40,000	\$	1,217,300	\$	1,212,800	\$	5,254,400				
Indicator Total	51%		17%		16%		17%						

### HOW TAXATION WORKS

The taxation system in East Hants is essentially based on a "user pay" philosophy. Separate general tax rates are established annually for residential, resource, and commercial properties. These rates are charged per \$100 of assessment. As an exception, waste, organics, and recycling costs are recovered to a large extent on the basis of a fee per dwelling unit. This is more equitable than being charged on the basis of a rate per \$100 of assessment, given that all homes receive the same service.

The Municipality charges area rates per \$100 of assessment in areas that receive differential services, such as sidewalks, streetlights, hydrants, fire service, and wastewater. Due to continued residential growth in East Hants, there is ongoing pressure to expand urban-type services, including sewer and water. Municipal policy assigns the costs of new infrastructure to developers, to ensure that the capital cost of new development infrastructure is not borne by taxpayers who do not receive the benefit of new services.

Water service in East Hants is provided through a consolidated Water Utility, regulated by the Nova Scotia Utility and Review Board (UARB). Water customers are billed quarterly for the water they consume, as well as a contribution toward wastewater management costs.

# SUMMARY OF REVENUE & EXPENDITURES

	2013/2014	2013/2014	2014/2015
SUMMARY - TOTAL	Projection	Budget	Budget
*TAXES	\$ (23,136,684)	\$ (23,245,331)	\$ (24,063,580)
*GRANTS IN LIEU	\$ (178,295)	\$ (159,245)	\$ (178,292)
*SALE OF SERVICES	\$ (868,784)	\$ (994,660)	\$ (905,516)
*REVENUE FROM OWN SOURCES	\$ (1,442,526)	\$ (1,325,295)	\$ (1,393,386)
*TRANSFERS FROM OTHER GOVT / AGENCIES	\$ (281,167)	\$ (264,434)	\$ (300,841)
*TRANSFER FROM OWN RESERVE/AGENCIES	\$ (400,000)	\$ (400,000)	\$ (400,000)
*DEFERRED REVENUE	\$ (125,483)	\$ (125,483)	\$ (125,483)
**TOTAL REVENUE	\$ (26,432,939)	\$ (26,514,448)	\$ (27,367,098)
**COUNCIL	\$ 358,846	\$ 374,295	\$ 376,893
**ECONOMIC DEVELOPMENT	\$ 550,699	\$ 711,678	\$ 785,409
**FINANCE & ADMINISTRATION DEPARTMENT	\$ 4,996,184	\$ 5,459,836	\$ 5,895,445
**OPERATIONS GENERAL TAX RATE	\$ 3,537,169	\$ 3,572,098	\$ 3,585,304
**OPERATIONS URBAN SERVICE RATE	\$ 2,756,133	\$ 2,786,899	\$ 2,812,584
**PLANNING	\$ 919,074	\$ 951,419	\$ 1,010,946
**RECREATION AND CULTURE	\$ 1,086,606	\$ 1,035,918	\$ 1,149,540
**TRANSFERS & APPROPRIATIONS	\$ 11,959,818	\$ 11,622,305	\$ 11,750,977
**TOTAL EXPENSES	\$ 26,164,529	\$ 26,514,448	\$ 27,367,098
**NET EXPENSES (REVENUE)	\$ (268,410)	\$ -	\$ -

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# SCHEDULE OF REVENUE

	MARY - REVENUE 2013/2014		2013/2014	•	2014/2015
SUMMART - REVENUE		Projection	Budget		Budget
4000 RESIDENTIAL TAXES	\$	(11,705,309)	\$ (11,738,428)	\$	(12,204,819)
4001 COMMERCIAL TAXES	\$	(3,297,297)	\$ (3,309,090)	\$	(3,489,026)
4010 FOREST PROPERTY	\$	(23,646)	\$ (30,900)	\$	(23,650)
4012 FOREST PROPERTY	\$	(45,400)	\$ (45,270)	\$	(45,400)
4015 OTHER AREA RATES	\$	(1,748,181)	\$ (1,748,159)	\$	(1,693,139)
4017 WASTEWATER MANAGEMENT FEE	\$	(471,000)	\$ (511,365)	\$	(586,518)
4030 EAST HANTS SPORTSPLEX LEVY	\$	(267,747)	\$ (268,010)	\$	(258,197)
4070 MTT GRANT	\$	(76,577)	\$ (71,500)	\$	(77,000)
4090 DEED TRANSFER TAX	\$	(1,184,000)	\$ (1,200,000)	\$	(1,200,000)
4110 FRONTAGE CHARGES	\$	(146,078)	\$ (146,078)	\$	(145,809)
4850 WASTE TRANSFER DU FEE	\$	(1,930,100)	\$ (1,932,000)	\$	(1,995,265)
4345 FIRE PROTECTION	\$	(2,135,214)	\$ (2,141,331)	\$	(2,245,757)
4351 NOVA SCOTIA POWER	\$	(3,044)	\$ (3,200)	\$	(3,000)
5555 HST OFFSET PAYMENT	\$	(103,091)	\$ (100,000)	\$	(96,000)
* TAXES	\$	(23,136,684)	\$ (23,245,331)	\$	(24,063,580)
4300 CROWN LANDS GRANT IN LIEU	\$	(37,198)	\$ (37,280)	\$	(37,198)
4301 FEDERAL PROPERTY - GRANT IN LIEU	\$	(57,698)	\$ (59,965)	\$	(57,694)
4320 PROVINCIAL PROPERTY GRANT IN LIEU	\$	(83,399)	\$ (62,000)	\$	(83,400)
* GRANTS IN LIEU	\$	(178,295)	\$ (159,245)	\$	(178,292)
4871 SALE OF RECYCLABLES	\$	-	\$ (107,956)	\$	-
4360 ADMINISTRATION FEES	\$	(192,179)	\$ (208,250)	\$	(224,250)
4361 NSF FEES	\$	(500)	\$ (500)	\$	(500)
4370 RDA ADMINISTRATION	\$	(10,500)	\$ -	\$	-
5031 PROGRAM REVENUE	\$	(150,162)	\$ (147,954)	\$	(162,354)
4700 TAX CERTIFICATES	\$	(27,150)	\$ (12,000)	\$	(39,000)
4751 RECORDS INQUIRIES	\$	(77,000)	\$ (92,000)	\$	(67,020)
4809 PLANNING REVENUE	\$	(8,000)	\$ (3,500)	\$	(5,000)
4811 DEVELOPMENT REVENUE	\$	(15,000)	\$ (10,000)	\$	(11,000)
4820 SCRAP METAL	\$	(45,793)	\$ (70,000)	\$	(43,802)
4840 TIPPING FEES	\$	(288,000)	\$ (288,000)	\$	(297,000)
4860 WASTE COLLECTION FEES	\$	(54,500)	\$ (54,500)	\$	(55,590)
* SALE OF SERVICES	\$	(868,784)	\$ (994,660)	\$	(905,516)

# SCHEDULE OF REVENUE (CONT'D)

SUMMARY - REVENUE		2013/2014		2013/2014	2014/2015
SUMMARY - REVENUE		Projection		Budget	Budget
4346 FIRE DEBT CHARGE RECOVERY REVENUE	\$	(42,133)	\$	(42,133)	\$ (42,212)
4801 DAIRY COMMISSION REVENUE	\$	(13,500)	\$	(19,000)	\$ (15,000)
5040 FACILITY RENTALS	\$	(28,000)	\$	(26,500)	\$ (24,000)
5045 SALE OF COMPOST BINS	\$	(340)	\$	(150)	\$ (150)
5046 POOL PRODUCT SALES	\$	(5,200)	\$	(4,500)	\$ (7,000)
5050 OTHER FINES	\$	(400)	\$	(400)	\$ (400)
5101 BUILDING PERMITS	\$	(90,000)	\$	(90,000)	\$ (90,000)
5120 ANIMAL LICENSES	\$	(6,557)	\$	(6,000)	\$ (6,000)
5130 SEWER HOOKUP	\$	(26,950)	\$	(26,500)	\$ (26,500)
5151 PROTECTIVE SERVICES FINES	\$	(27,500)	\$	(25,000)	\$ (29,000)
5250 LMC - TENANT BASE RENT	\$	(600,474)	\$	(600,474)	\$ (600,474)
5252 LMC - TENANT EXPENSE RECOVERY	\$	(317,789)	\$	(266,961)	\$ (287,023)
5301 SEWER USAGE	\$	(6,480)	\$	(7,460)	\$ (6,480)
5351 RETURN ON INVESTMENTS	\$	(54,000)	\$	(54,000)	\$ (54,000)
5401 INTEREST ON OUTSTANDING TAXES	\$	(102,000)	\$	(90,000)	\$ (94,000)
5426 MISCELLANEOUS REVENUE	\$	(119,053)	\$	(64,617)	\$ (109,347)
5450 INTEREST ON OTHER RECEIVABLES	\$	(2,150)	\$	(1,600)	\$ (1,800)
* REVENUE FROM OWN SOURCES	\$	(1,442,526)	\$	(1,325,295)	\$ (1,393,386)
	-				
4802 HOUSEHOLD HAZARDOUS WASTE	Ş	(3,500)		(3,500)	(3,500)
4807 RRFB DIVERSION CREDITS	\$	(72,000)		( , ,	\$ (45,000)
5440 FARM PROPERTY ACREAGE	\$	(106,200)	-	(105,000)	(108,600)
5540 STUDENT/EMPLOYMENT FUNDING	\$	(7,008)		(4,368)	(24,575)
5570 RECREATION GRANT REVENUE	\$	(40,393)		(27,500)	(34,500)
5580 RESOUCE RECOVERY FUND BOARD	\$	(52,066)		(52,066)	(84,666)
* TRANSFERS FROM OTHER GOVTS/AGENCIE	\$	(281,167)	\$	(264,434)	\$ (300,841)
5825 OTHER TRANSFERS	\$	(400,000)	\$	(400,000)	(400,000)
* TRANSFER FROM OWN RESERVE/AGENCIES	\$	(400,000)	\$	(400,000)	\$ (400,000)
	-		-		 <b>_</b>
4815 OBLIGATORY INFRASTRUCTURE REVENUE	\$	(125,483)		(125,483)	(125,483)
* DEFERRED REVENUE	\$	(125,483)	\$	(125,483)	\$ (125,483)
** TOTAL EXPENDITURE (REVENUE)	\$	(26,432,939)	\$	(26,514,448)	\$ (27,367,098)

# SCHEDULE OF EXPENSES

	2013/2014	2013/2014	2014/2015
SUMMARY - EXPENSES	Projection	Budget	Budget
		-	-

COUNCIL

*	SALARIES/HONORARIUMS & BENEFITS	\$ 292,886	\$ 300,600	\$ 307,383
*	STAFF TRAINING AND EDUCATION	\$ 1,500	\$ 3,100	\$ 2,000
*	SUPPLIES	\$ 1,090	\$ 1,000	\$ 1,000
*	OTHER OPERATIONAL COSTS	\$ 45,370	\$ 51,595	\$ 48,510
*	SERVICES ACQUIRED	\$ 5,000	\$ 5,000	\$ 5,000
*	GRANTS TO GROUPS	\$ 13,000	\$ 13,000	\$ 13,000
**	SUB-TOTAL EXPENSES	\$ 358,846	\$ 374,295	\$ 376,893

### ECONOMIC DEVELOPMENT DEPARTMENT

* SALARIES/HONORARIUMS & BENEFITS	\$ 293,599	\$ 317,935	\$ 315,143
* STAFF TRAINING AND EDUCATION	\$ 2,790	\$ 3,390	\$ 5,790
* SUPPLIES	\$ 7,905	\$ 7,555	\$ 7,190
* OTHER OPERATIONAL COSTS	\$ 127,194	\$ 209,880	\$ 278,800
* SERVICES ACQUIRED	\$ 9,650	\$ 35,000	\$ 36,380
* BUILDINGS/PLANTS/PROPERTY	\$ 11,610	\$ 19,460	\$ 18,260
* FISCAL SERVICES/DEBT	\$ 97,951	\$ 118,458	\$ 123,846
** SUB-TOTAL EXPENSES	\$ 550,699	\$ 711,678	\$ 785,409

### FINANCE & ADMINISTRATION DEPARTMENT

*	SALARIES/HONORARIUMS & BENEFITS	\$ 1,629,543	\$ 1,732,513	\$ 1,876,411
*	STAFF TRAINING AND EDUCATION	\$ 72,231	\$ 77,915	\$ 109,913
*	SUPPLIES	\$ 167,690	\$ 218,790	\$ 261,402
*	OTHER OPERATIONAL COSTS	\$ 159,241	\$ 163,914	\$ 214,009
*	SERVICES ACQUIRED	\$ 460,118	\$ 623,598	\$ 639,727
*	EXEMPTIONS/REBATES	\$ 845,000	\$ 805,040	\$ 908,655
*	VEHICLES	\$ 6,605	\$ 6,973	\$ 6,625
*	BUILDINGS/PLANTS/PROPERTY	\$ 750,110	\$ 833,532	\$ 833,707
*	GRANTS TO GROUPS	\$ 50,666	\$ 47,500	\$ 52,242
*	TRANSFERS TO AGENCIES	\$ 378,665	\$ 386,060	\$ 384,625
*	TRANSFERS TO OWN RESERVES	\$ 45,000	\$ 90,000	\$ 90,000
*	FISCAL SERVICES/DEBT	\$ 431,315	\$ 474,001	\$ 518,129
**	SUB-TOTAL EXPENSES	\$ 4,996,184	\$ 5,459,836	\$ 5,895,445

# SCHEDULE OF EXPENSES (CONT'D)

	SUMMARY - EXPENSES	013/2014 Projection	2	013/2014 Budget	2014/2015 Budget			
OF	PERATIONS GENERAL TAX RATE							
*	SALARIES/HONORARIUMS & BENEFITS	\$ 709,453	\$	768,787	\$	796,624		
*	STAFF TRAINING AND EDUCATION	\$ 3,030	\$	8,875	\$	10,850		
*	SUPPLIES	\$ 73,578	\$	61,589	\$	46,575		
*	OTHER OPERATIONAL COSTS	\$ 72,980	\$	78,958	\$	84,794		
*	SERVICES ACQUIRED	\$ 2,156,212	\$	2,133,459	\$	2,107,770		
*	VEHICLES	\$ 31,264	\$	32,272	\$	31,312		
*	BUILDINGS/PLANTS/PROPERTY	\$ 63,563	\$	58,858	\$	77,820		
*	TRANSFERS TO AGENCIES	\$ 277,517	\$	280,820	\$	281,675		
*	TRANSFERS TO OWN RESERVES	\$ 168	\$	(444)	\$	400		
*	FISCAL SERVICES/DEBT	\$ 149,404	\$	148,924	\$	147,484		
**	EXPENSES	\$ 3,537,169	\$	3,572,098	\$	3,585,304		

### **OPERATIONS URBAN SERVICE RATE**

*	SALARIES/HONORARIUMS & BENEFITS	\$ 337,433	\$ 397,289	\$ 381,149
*	SUPPLIES	\$ 6,678	\$ 6,700	\$ 6,900
*	OTHER OPERATIONAL COSTS	\$ 130,993	\$ 161,757	\$ 170,670
*	SERVICES ACQUIRED	\$ 979,336	\$ 891,640	\$ 927,493
*	BUILDINGS/PLANTS/PROPERTY	\$ 247,902	\$ 274,989	\$ 289,820
*	TRANSFERS TO OWN RESERVES	\$ 208,879	\$ 209,612	\$ 210,647
*	FISCAL SERVICES/DEBT	\$ 844,912	\$ 844,912	\$ 825,905
**	SUB-TOTAL EXPENSES	\$ 2,756,133	\$ 2,786,899	\$ 2,812,584

# SCHEDULE OF EXPENSES (CONT'D)

SUMMARY - EXPENSES	2	013/2014	2	013/2014	2	014/2015
SUMMART - EXPENSES	P	rojection		Budget		Budget
PLANNING DEPARTMENT						
* SALARIES/HONORARIUMS & BENEFITS	\$	752,591	\$	759,452	\$	874,321
* STAFF TRAINING AND EDUCATION	\$	4,900	Ş	8,000	\$	8,795
* SUPPLIES	\$	15,115	\$	18,400	\$	21,600
* OTHER OPERATIONAL COSTS	\$	10,450	\$	17,527	\$	24,530
* SERVICES ACQUIRED	\$	101,230	\$	109,500	\$	42,700
* VEHICLES	\$	12,883	\$	16,440	\$	17,100
* BUILDINGS/PLANTS/PROPERTY	\$	1,405	\$	1,600	\$	1,400
* GRANTS TO GROUPS	\$	20,500	\$	20,500	\$	20,500
** SUB-TOTAL EXPENSES	\$	919,074	\$	951,419	\$	1,010,946
RECREATION & CULTURAL SERVICES						
* SALARIES/HONORARIUMS & BENEFITS	\$	619,954	\$	613,532	\$	640,302
* STAFF TRAINING AND EDUCATION	\$	3,262	\$	10,074	\$	9,240
* SUPPLIES	\$	18,393	\$	19,385	\$	24,035
* OTHER OPERATIONAL COSTS	\$	49,793	\$	49,595	\$	54,155
* SERVICES ACQUIRED	\$	127,079	\$	71,700	\$	99,950
* BUILDINGS/PLANTS/PROPERTY	\$	61,077	\$	64,584	\$	80,880
* GRANTS TO GROUPS	\$	198,648	\$	198,648	\$	232,978
* TRANSFERS TO OWN RESERVES	\$	3,000	\$	3,000	\$	3,000
* FISCAL SERVICES/DEBT	\$	5,400	\$	5,400	\$	5,000
** SUB-TOTAL EXPENSES	\$	1,086,606	\$	1,035,918	\$	1,149,540

### **TRANSFERS & APPROPRIATIONS**

* STAFF TRAINING AND EDUCATION	\$ 10,000	\$ 10,000	\$ 10,000
* SERVICES ACQUIRED	\$ 2,147,214	\$ 2,154,831	\$ 2,252,257
* GRANTS TO GROUPS	\$ 67,436	\$ 67,436	\$ 67,436
* TRANSFERS TO AGENCIES	\$ 8,223,768	\$ 8,322,027	\$ 8,604,325
* TRANSFERS TO OWN RESERVES	\$ 573,216	\$ 129,827	\$ (210,015)
* FISCAL SERVICES/DEBT	\$ 938,184	\$ 938,184	\$ 1,026,974
** SUB-TOTAL EXPENSES	\$ 11,959,818	\$ 11,622,305	\$ 11,750,977
***TOTAL EXPENSES	\$ 26,164,529	\$ 26,514,448	\$ 27,367,098

# SIGNIFICANT VARIANCES

Description	A	Amount
INCREASES / (DECREASES) IN NET COST RESULTING FROM DEPARTMENTAL VARIANCES		
Council	\$	2,598
Economic Development	\$	(21,451
Finance & Administration	\$	287,735
Infrastructure & Operations General Tax Rate	\$	109,255
Planning & Development	\$	60,833
Recreation & Culture	\$	54,222
Sub-Total Departmental Net Impact on GTR	\$	493,192
(INCREASES) / DECREASES IN NON-DEPARTMENTAL REVENUE		
Decrease in Sportsplex Levy (Net of \$10K contribution from general tax rate)	\$	9,813
Increase in Aliant Grant (based on current year projection)	\$	(5,500
Increase in Tax Certificates	\$	(2,020
Decrease in HST Offset Grant (based on average of prior 3 years)	\$	4,000
Net increase in Grants in Lieu	\$	(15,51
Increase in Administration Fee Revenue (offset of internal departmental chargebacks)	\$	(16,00
Increase in fines and interest on tax receivable (higher outstanding rec'ble)	\$	(8,200
Net decrease in Forest Property (offset by increase in Farm Property Acreage)	\$	3,52
Increase in revenue from WEP programming (offset by increase in Fin & Admin Training budget)	\$	(24,57
Net decrease in various other General Revenue	\$	(190
Sub-Total Increase in General Revenue	\$	(54,67
INCREASES / (DECREASES) IN TRANSFERS & APPROPRIATIONS		
Fire Department Levy Revenue & Expenses		
Increase in Fire Protection Revenue (due to assessment increase)	\$	(104,42
Increase in Fire Protection Expense (levy paid to fire departments)	\$	104,42
Sub-Total Affect of Variances in Fire Department Levy Revenue & Expenses	\$	
Decrease in Legal Fees - Fire Department (reserve maximized)	\$	(7,00
Increase in Public Housing Costs	\$	1,19
Increase in School Board Costs (5% increase)	\$	209,54
Decrease in Corrections Costs (<1% decrease)	\$	(2,93
Increase in RCMP Policing Costs (estimated 2.3% increase - 23 officers)	\$	74,49
Increase in Debt Servicing - Park Road Extension	\$	72,46
Net increase in Debt Servicing Costs	\$	16,20
Sub-Total Increase in Transfers & Appropriations (Net of Reserve Transfers)	\$	363,97
VARIANCES TRANSFERS TO/FROM RESERVES (excluding \$246,903 in Departmental Variances)		
Decrease in transfers to Repay Operating Contingencies (Waste Fee, Energy Audit Work)	\$	(102,95
Increase in transfers to Capital Reserves (capital budget items)	\$	10,00
Sub-Total Increase in Transfers from Reserves	\$	(92,95
NET IMPACT ON GENERAL TAX RATE	\$	709,53

# **GENERAL TAX RATES**

### **ONE CENT RAISES**

#### Residential Resource Commercial Total Assessment 1,304,283,000 44,031,700 122,558,900 2013 \$ \$ \$ \$ 1,470,873,600 Assessment 2014 \$ 1,357,199,500 \$ 44,686,400 \$ 129,223,200 \$ 1,531,109,100 % Increase 4.1% 1.5% 5.4% One Cent Raises: Total Total 2013 \$0.01/per \$100 \$ 130,428 4,403 \$ \$ \$ \$ 134,831 12,256 12,256 2014 4,469 \$0.01/per \$100 \$ 135,720 \$ \$ 140,189 \$ 12,922 \$ 12,922

ASSESSMENT VALUES\*\* 2014/2015

\*\* Exempt properties are included in this table, as the forgone tax revenue is charged as an expense in the budget.

Assessment Split:	RESIDENTIAL/RESOURCE	92%
	COMMERCIAL	8%
		100%

There are 9,733 dwelling units in 2014 compared to 9,660 in 2013, an increase of 73 units.

#### The assessment CAP is 0.9% for 2014/2015

In 2007 the capping of assessments resulted in the loss of taxable assessment of approximately \$5 million. In 2008 the capping of assessments resulted in the loss of taxable assessment of approximately \$80 million. In 2009 the capping of assessments resulted in the loss of taxable assessment of approximately \$120 million. In 2010 the capping of assessments resulted in the loss of taxable assessment of approximately \$180 million. In 2011 the capping of assessments resulted in the loss of taxable assessment of approximately \$180 million. In 2012 the capping of assessments resulted in the loss of taxable assessment of approximately \$186 million. In 2013 the capping of assessments resulted in the loss of taxable assessment of approximately \$152 million. In 2013 the capping of assessments resulted in the loss of taxable assessment of approximately \$237 million. In 2014 the capping of assessments resulted in the loss of taxable assessment of approximately \$245 million.

Based on the 2013 general tax rate, this would have generated an additional \$2.1M in revenue for 2014.

In 2014, 8,871 of 10,979 residential accounts are capped to some degree (81%).

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	GENERAL TAX RATE	:S -	2014/20	15			
Amount to b	e raised by taxation					\$	17,689,445
Could be obta	ained by:						
			Rate	1	cent		
Commercia	al \$ 2.70	\$	2.7000	\$	12,922	\$	3,489,026
Per Dwellir	ng Unit Charge of \$205 for Waste Management Fee	\$	205		9733	\$	1,995,265
Residentia	l \$0.8706 (no change from 13/14)	\$	0.8706	\$	135,720	\$	11,815,779
Resource S	50.8706 (no change from 13/14)	\$	0.8706	\$	4,469	\$	389,040
Small varia	ance transferred from reserves					\$	335
					·	\$	17,689,445
	13/14 Residential/Resource Rate	\$	0.8706		1		
	13/14 Commercial Rate	\$	2.7000				
Analysis of A	ssessment Increase on Revenue:						
-	l Tax Revenue from Assessment Growth					Ş	466,002
	al Tax Revenue from Assessment Growth					\$	179,936
	1000000000000000000000000000000000000	201	4			\$	645,938
					•	Ŧ	
HISTORY:				l			
Year	Amount to be raised by Taxation						
2007/2008	\$ 11,472,604 - \$726,889 increase over 06/07						
2008/2009	\$ 12,413,064 - \$940,460 increase over 07/08						
2009/2010	\$ 13,499,738 - \$1,086,674 increase over 08/09						
2010/2011	\$ 14,061,368 - \$561,630 increase over 09/10						
2011/2012	\$ 15,009,037 - \$947,669 increase over 10/11						
2012/2013	\$ 16,101,236 - \$1,092,199 increase over 11/12						
2013/2014	\$ 16,979,907 - \$878,671 increase over 12/13						
2014/2015	\$ 17,689,445 - \$709,538 increase over 13/14						
	Shortfall from 13-14 to 14-15 Budget					\$	709,538
Increa	ase from Residential/Resource Assessment Growth					\$	(466,002)
	Increase from Commercial Assessment Growth					\$	(179,936)
	Increase in Waste Management Fee Revenue						(\$63,265)
	Deficit based on 13-14 rates					\$	335
	One Cent Raises					\$	140,189
Pro	posed Increase in Residential/Resource Tax Rate					\$	-

# **TAX BURDEN**

### GENERAL TAX RATE BURDEN

	Adjusted A Residential As				General	Tax	< Rate				General 1	Fax B	Burden	1			
District	2013	2014		2013		2014		2013	2013 per DU	2013 Total	2014		014 er DU	2014 Total	% INCREASE	INC	\$ CREASE
1 - Enfield	\$ 160,610	\$ 162,055	SERV.	\$	0.8706	\$	0.8706	\$ 1,398.34	\$ 200	\$ 5 1,598.34	\$ 1,410.85	\$	205	\$ 1,615.85	1.08%	\$	17.52
2 - Elmsdale	\$ 129,314	\$ 130,478	SERV.	\$	0.8706	\$	0.8706	\$ 1,125.86	\$ 200	\$ 5 1,325.86	\$ 1,135.94	\$	205	\$ 1,340.94	1.12%	\$	15.08
3 - Milford	\$ 117,485	\$ 118,542	SERV.	\$	0.8706	\$	0.8706	\$ 1,022.87	\$ 200	\$ 5 1,222.87	\$ 1,032.03	\$	205	\$ 1,237.03	1.14%	\$	14.15
3 - Milford	\$ 117,485	\$ 118,542	UNSERV(st lt, SW)	\$	0.8706	\$	0.8706	\$ 1,022.87	\$ 200	\$ 5 1,222.87	\$ 1,032.03	\$	205	\$ 1,237.03	1.14%	\$	14.15
3 - Milford	\$ 117,485	\$ 118,542	UNSERV(SW)	\$	0.8706	\$	0.8706	\$ 1,022.87	\$ 200	\$ 5 1,222.87	\$ 1,032.03	\$	205	\$ 1,237.03	1.14%	\$	14.15
4 - Shubenacadie	\$ 89,744	\$ 90,552	SERV.	\$	0.8706	\$	0.8706	\$ 781.35	\$ 200	\$ 5 981.35	\$ 788.35	\$	205	\$ 993.35	1.21%	\$	12.00
4 - Shubenacadie	\$ 89,744	\$ 90,552	UNSERV(st lt, SW)	\$	0.8706	\$	0.8706	\$ 781.35	\$ 200	\$ 5 981.35	\$ 788.35	\$	205	\$ 993.35	1.21%	\$	12.00
4 - Shubenacadie	\$ 89,744	\$ 90,552	UNSERV(SW)	\$	0.8706	\$	0.8706	\$ 781.35	\$ 200	\$ 5 981.35	\$ 788.35	\$	205	\$ 993.35	1.21%	\$	12.00
5 - Maitland	\$ 66,513	\$ 67,112	UNS.	\$	0.8706	\$	0.8706	\$ 579.09	\$ 200	\$ \$ 779.09	\$ 584.28	\$	205	\$ 789.28	1.29%	\$	10.19
6 - Noel	\$ 60,783	\$ 61,330	UNS.	\$	0.8706	\$	0.8706	\$ 529.20	\$ 200	\$ 5 729.20	\$ 533.94	\$	205	\$ 738.94	1.32%	\$	9.74
7 - Lantz	\$ 143,765	\$ 145,059	SERV.	\$	0.8706	\$	0.8706	\$ 1,251.68	\$ 200	\$ 5 1,451.68	\$ 1,262.88	\$	205	\$ 1,467.88	1.10%	\$	16.21
8 - Gore	\$ 69,668	\$ 70,295	UNS.	\$	0.8706	\$	0.8706	\$ 606.56	\$ 200	\$ \$ 806.56	\$ 611.99	\$	205	\$ 816.99	1.28%	\$	10.43
9 - Nine Mile River	\$ 133,313	\$ 134,513	UNS. (St Lt)	\$	0.8706	\$	0.8706	\$ 1,160.68	\$ 200	\$ 5 1,360.68	\$ 1,171.07	\$	205	\$ 1,376.07	1.12%	\$	15.39
10 - Enfield Horne Settlement	\$ 199,157	\$ 200,949	UNSERV(st lt)	\$	0.8706	\$	0.8706	\$ 1,733.94	\$ 200	\$ 5 1,933.94	\$ 1,749.46	\$	205	\$ 1,954.46	1.05%	\$	20.52
~11 - Rawdon	\$ 131,975	\$ 133,163	UNSERV(st lt)	\$	0.8706	\$	0.8706	\$ 1,149.03	\$ 200	\$ \$ 1,349.03	\$ 1,159.32	\$	205	\$ 1,364.32	1.12%	\$	15.29
11 - Rawdon	\$ 90,966	\$ 91,785	UNS.	\$	0.8706	\$	0.8706	\$ 791.99	\$ 200	\$ \$ 991.99	\$ 799.08	\$	205	\$ 1,004.08	1.20%	\$	12.09
12 -Uniacke/East Uniacke	\$ 109,268	\$ 110,251	UNS.	\$	0.8706	\$	0.8706	\$ 951.33	\$ 200	\$ \$ 1,151.33	\$ 959.85	\$	205	\$ 1,164.85	1.16%	\$	13.51
13 - Uniacke/Lakelands	\$ 132,185	\$ 133,375	UNS.	\$	0.8706	\$	0.8706	\$ 1,150.86	\$ 200	\$ \$ 1,350.86	\$ 1,161.16	\$	205	\$ 1,366.16	1.12%	\$	15.31

\* Adjusted Average Residential Assessment - 2007 average assessment adjusted by the prescribed CAP rate in each year.

~ Actual 2012 Assessment increased by CAP for 2013 & 2014

#### TOTAL TAX RATE BURDEN - INCLUDING AREA RATES

	Adjusted A Residential A			Total T	ax Rate			Total Ta	ix Burden						
District	2013	2014		2013	2014	2013	2013 per DU	Wastewater Fee	2013 Total	2014	2014 per DU	Wastewater Fee	2014 Total	% INCREASE	\$ INCREASE
1 - Enfield	\$ 160,610	\$ 162,055	SERV.	\$ 1.2028	\$ 1.1806	\$ 1,931.88	\$ 200	\$ 160	\$ 2,291.88	\$1,913.22	\$ 205	\$ 200	\$ 2,318.22	1.15%	\$ 26.3
2 - Elmsdale	\$ 129,314	\$ 130,478	SERV.	\$ 1.2228	\$ 1.2006	\$ 1,581.30	\$ 200	\$ 160	\$ 1,941.30	\$1,566.52	\$ 205	\$ 200	\$ 1,971.52	1.56%	\$ 30.2
3 - Milford	\$ 117,485	\$ 118,542	SERV.	\$ 1.3908	\$ 1.3866	\$ 1,634.03	\$ 200	Ş -	\$ 1,834.03	\$1,643.70	\$ 205	ş -	\$ 1,848.70	0.80%	\$ 14.6
3 - Milford	\$ 117,485	\$ 118,542	UNSERV(st lt, SW)	\$ 1.0908	\$ 1.0986	\$ 1,281.57	\$ 200	Ş -	\$ 1,481.57	\$1,302.30	\$ 205	ş -	\$ 1,507.30	1.74%	\$ 25.7
3 - Milford	\$ 117,485	\$ 118,542	UNSERV(SW)	\$ 1.0708	\$ 1.0786	\$ 1,258.08	\$ 200	Ş -	\$ 1,458.08	\$1,278.59	\$ 205	ş -	\$ 1,483.59	1.75%	\$ 25.5
4 - Shubenacadie	\$ 89,744	\$ 90,552	SERV.	\$ 1.4628	\$ 1.4506	\$ 1,312.81	\$ 200	\$ 160	\$ 1,672.81	\$1,313.57	\$ 205	\$ 200	\$ 1,718.57	2.74%	\$ 45.7
4 - Shubenacadie	\$ 89,744	\$ 90,552	UNSERV(st lt, SW)	\$ 1.1008	\$ 1.1086	\$ 987.94	\$ 200	Ş -	\$ 1,187.94	\$1,003.86	\$ 205	ş -	\$ 1,208.86	1.76%	\$ 20.92
4 - Shubenacadie	\$ 89,744	\$ 90,552	UNSERV(SW)	\$ 1.0708	\$ 1.0886	\$ 961.01	\$ 200	Ş -	\$ 1,161.01	\$ 985.75	\$ 205	\$ -	\$ 1,190.75	2.56%	\$ 29.7
5 - Maitland	\$ 66,513	\$ 67,112	UNS.	\$ 1.0406	\$ 1.0406	\$ 692.16	\$ 200	Ş -	\$ 892.16	\$ 698.37	\$ 205	\$ -	\$ 903.37	1.26%	\$ 11.2
6 - Noel	\$ 60,783	\$ 61,330	UNS.	\$ 1.0406	\$ 1.0406	\$ 632.53	\$ 200	Ş -	\$ 832.53	\$ 638.20	\$ 205	\$ -	\$ 843.20	1.28%	\$ 10.6
7 - Lantz	\$ 143,765	\$ 145,059	SERV.	\$ 1.2228	\$ 1.2006	\$ 1,758.02	\$ 200	\$ 160	\$ 2,118.02	\$1,741.58	\$ 205	\$ 200	\$ 2,146.58	1.35%	\$ 28.5
8 - Gore	\$ 69,668	\$ 70,295	UNS.	\$ 1.0506	\$ 1.0506	\$ 731.96	\$ 200	ş -	\$ 931.96	\$ 738.52	\$ 205	ş -	\$ 943.52	1.24%	\$ 11.5
9 - Nine Mile River	\$ 133,313	\$ 134,513	UNS. (St Lt)	\$ 1.0958	\$ 1.0936	\$ 1,460.90	\$ 200	ş -	\$ 1,660.90	\$1,471.03	\$ 205	ş -	\$ 1,676.03	0.91%	\$ 15.1
- Enfield Horne Settlement	\$ 199,157	\$ 200,949	UNSERV(st lt)	\$ 1.0308	\$ 1.0366	\$ 2,052.99	\$ 200	ş -	\$ 2,252.99	\$2,083.04	\$ 205	ş -	\$ 2,288.04	1.56%	\$ 35.0
~11 - Rawdon	\$ 131,975	\$ 133,163	UNSERV(st lt)	\$ 1.0806	\$ 1.0836	\$ 1,426.18	\$ 200	Ş -	\$ 1,626.18	\$1,442.95	\$ 205	Ş -	\$ 1,647.95	1.34%	\$ 21.7
11 - Rawdon	\$ 90,966	\$ 91,785	UNS.	\$ 1.0406	\$ 1.0406	\$ 946.63	\$ 200	Ş -	\$ 1,146.63	\$ 955.11	\$ 205	Ş -	\$ 1,160.11	1.18%	\$ 13.4
12 -Uniacke/East Uniacke	\$ 109,268	\$ 110,251	UNS.	\$ 1.0389	\$ 1.0392	\$ 1,135.23	\$ 200	Ş -	\$ 1,335.23	\$1,145.73	\$ 205	Ş -	\$ 1,350.73	1.16%	\$ 15.5
13 - Uniacke/Lakelands	\$ 132,185	\$ 133,375	UNS.	\$ 1.0389	\$ 1.0392	\$ 1,373.32	\$ 200	Ş -	\$ 1,573.32	\$1,386.03	\$ 205	\$ -	\$ 1,591.03	1.13%	\$ 17.7

\* Adjusted Average Residential Assessment - 2007 average assessment adjusted by the prescribed CAP rate in each year.

~ Actual 2012 Assessment increased by CAP for 2013 & 2014

District	Total Tax	Bur	den	% Increase	c	Increase
District	2013		2014	70 merease	2	increase
1 - Enfield	\$ 2,291.88	\$	2,318.22	1.1%	\$	26.34
2 - Elmsdale	\$ 1,941.30	\$	1,971.52	1.6%	\$	30.22
3 - Milford	\$ 1,834.03	\$	1,848.70	0.8%	\$	14.67
4 - Shubenacadie	\$ 1,672.81	\$	1,718.57	2.7%	\$	45.76
5 - Maitland	\$ 892.16	\$	903.37	1.3%	\$	11.21
6 - Noel	\$ 832.53	\$	843.20	1.3%	\$	10.67
7 - Lantz	\$ 2,118.02	\$	2,146.58	1.3%	\$	28.56
8 - Gore	\$ 931.96	\$	943.52	1.2%	\$	11.56
9 - Nine Mile River	\$ 1,660.90	\$	1,676.03	0.9%	\$	15.14
10 - Enfield Horne Settlement	\$ 2,252.99	\$	2,288.04	1.6%	\$	35.05
~11 - Rawdon	\$ 1,626.18	\$	1,647.95	1.3%	\$	21.78
11 - Rawdon	\$ 1,146.63	\$	1,160.11	1.2%	\$	13.49
12 -Uniacke/East Uniacke	\$ 1,335.23	\$	1,350.73	1.2%	\$	15.50
13 - Uniacke/Lakelands	\$ 1,573.32	\$	1,591.03	1.1%	\$	17.71

### COMMERCIAL ASSESSMENTS WITH ASSUMPTIONS (BY EXAMPLE ONE ACCOUNT)

				% Increase		Total Ta	x Bu	rden	\$ I	ncrease	
	20	013/2014	20	14/2015		20	13/2014	201	4/2015		
Elmsdale Park *	\$	418,000	\$	428,000	2.39%	\$	15,967	\$	16,177	\$	210
Mt Uniacke Park	\$	556,400	\$	605,100	8.75%	\$	16,052	\$	17,457	\$	1,405
Shubenacadie District*	\$	129,300	\$	124,700	-3.56%	\$	5,122	\$	4,898	\$	(169)
Kennetcook District	\$	131,300	\$	131,500	0.15%	\$	3,768	\$	3,774	\$	246

\*Includes \$50 increase per year for Wastewater Management Fee

# **COMPARATIVE TAX RATES**

		2013		2014	- li	ncrease
		Rate		Rate	(D	ecrease)
General Tax Rate - Residential*	\$	0.3058	\$	0.3096	\$	0.0038
General Tax Rate - Resource*	\$	0.3058	\$	0.3096	\$	0.0038
General Tax Rate - Commercial*	\$	2.1352	\$	2.1390	\$	0.0038
General Tax Rate - Mandatory Provincial Funding*	\$	0.3485	\$	0.3483	\$	(0.0002)
General Tax Rate - RCMP Services**	\$	0.2163	\$	0.2127	\$	(0.0036)
Waste Management Fee (Per Dwelling Unit)	\$	200.00	\$	205.00	\$	5.0000
Commercial Serviced Levy Rate (R2)	\$	0.9400	\$	0.9000	\$	(0.0400)
Commercial Serviced Levy Rate - Milford (M2)	\$	1.2600	\$	1.2600		
Residential Serviced Levy Rate (R1)	\$	0.1820	\$	0.1620	\$	(0.0200)
Residential Serviced Levy Rate - Shubenacadie (SR1)	\$	0.3020	\$	0.2820	\$	(0.0200)
Residential Serviced Levy Rate - Milford (M1)	\$	0.3400	\$	0.3280	\$	(0.0120)
Urban Sidewalks and Streetlights Rate (R4)	\$	0.0400	\$	0.0400		
Urban Sidewalks Rate (R5)	\$	0.0200	\$	0.0200		
Urban Sidewalks Rate (R6)	\$	0.0100	\$	0.0200	\$	0.0100
Mt Uniacke Streetlights- Park/Subdivision Rate (L9)	\$	0.0200	\$	0.0200		
Mt Uniacke Safety Streetlights Rate (L10)	\$	0.0033	\$	0.0036	\$	0.0003
Rawdon Streetlights Rate (L8)	\$	0.0400	\$	0.0430	\$	0.0030
Shubenacadie (differential on USR)	\$	0.1200	\$	0.1200		
Milford (differential on USR)	\$	0.0900	\$	0.0900		
Shubenacadie Area Rate (WU Deficit)	\$	0.1000	\$	0.1000		
Enfield Horne Settlement - Streetlights Rate (R3)	\$	0.0100	\$	0.0180	\$	0.0080
Nine Mile River- Streetlights Rate (LN9)	\$	0.0250	\$	0.0250		
Sportsplex Area Rate (Commercial and Residential only)	\$	0.0302	\$	0.0280	\$	(0.0022)
Gore District Recreation Fund Area Rate (GR)	\$	0.0100	\$	0.0100		
Enfield Fire Department Levy (K1)	\$	0.1200	\$	0.1200		
Elmsdale Fire Department Levy (K2)	\$	0.1400	\$	0.1400		
Lantz Fire Department Levy (K3)	\$	0.1400	\$	0.1400		
Milford Fire Department Levy (K4)	\$	0.1500	\$	0.1600	\$	0.0100
Shubenacadie Fire Department Levy (K5)	\$	0.1600	\$	0.1700	\$	0.0100
Maitland Fire Department Levy (K6)	\$	0.1700	\$	0.1700		
Noel Fire Department Levy (K7)	\$	0.1700	\$	0.1700		
Walton Fire Department Levy (K8)	\$	0.1700	\$	0.1700		
Gore Fire Department Levy (G1)	\$	0.1700	\$	0.1700		
Kennetcook Fire Department Levy (G2)	\$	0.1700	\$	0.1700		
NMRiver Fire Department Levy (G3)	\$	0.1700	\$	0.1700		
Rawdon Fire Department Levy (G4)	\$	0.1700	\$	0.1700		
Mt Uniacke Fire Department Levy (G5)	\$	0.1650	\$	0.1650		
Brooklyn Fire Department Levy (G6)	\$	0.1700	\$	0.1700		
Wastewater Management Fee (rate/1,000 gallons of water)(Full Recovery	\$	4.00	\$	5.00	\$	1.00
\$9.82)	Ť	1.00	Ť	5.00	7	1.00

\* Mandatory Provincial Funding rate includes Public Housing, Education, Regional Library, Corrections and PVSC costs; to be charged on all taxable assessment (commercial, residential, and resource).

\*\* RCMP Services to be charged on all taxable assessment (commercial, residential, and resource).

Note: Total General Residential/Resource tax rate = \$.8706; Total General Commercial tax rate = \$2.70 (these will be used for Provincial Reporting purposes)

ALL INCLUSIVE RATES:		2013 Rate		2014 Rate		ncrease Decrease)
Enfield - Residential Serviced						
Urban Service Rate	\$	0.1820	\$	0.1620		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1200	\$	0.1200		
	\$	1.2028	\$	1.1806	\$	(0.0222)
Enfield - Residential Unserviced (Sidewalks/Streetlights)						
Urban Service Rate	\$	0.0100	\$	0.0400		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1200	\$	0.1200		
	\$	1.0308	\$	1.0586	\$	0.0278
Enfield Horne Settlement - Residential Unserviced (Streetlights only)						
Urban Service Rate	\$	0.0100	\$	0.0180		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1200	\$	0.1200		
	\$	1.0308	\$	1.0366	\$	0.0058
Fafield Commencial Commissed						
Enfield - Commercial Serviced	ć	0.0.400	Ċ	0.0000	-	
Urban Service Rate	\$ ¢	0.9400	\$	0.9000		
General Tax Rate - Commercial	\$	2.7000	\$	2.7000		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$ <b>\$</b>	0.1200 3.7902	\$ \$	0.1200 3.7480	Ċ	(0.0422)
	Ş	3.7902	Ş	5.7480	Ş	(0.0422)
Lantz - Residential Serviced	-		-		_	
Urban Service Rate	\$	0.1820	\$	0.1620		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1400	\$	0.1400		
	\$	1.2228	\$	1.2006	\$	(0.0222)
Lantz - Commercial Serviced						
Urban Service Rate	\$	0.9400	\$	0.9000		
General Tax Rate - Commercial	\$	2.7000	\$	2.7000		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1400	\$	0.1400		
	\$	3.8102	\$	3.7680	\$	(0.0422)
Elmsdale - Residential Serviced						
Urban Service Rate	\$	0.1820	\$	0.1620		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1400	\$	0.1400		
	\$	1.2228	\$	1.2006	\$	(0.0222)

		2042		2044		
		2013		2014		ncrease
Flored at the Company of the stand		Rate		Rate	(L	ecrease)
Elmsdale - Commercial Serviced		0.0.400	ć	0.0000	-	
Urban Service Rate	\$	0.9400	\$	0.9000		
General Tax Rate - Commercial	\$	2.7000	\$	2.7000		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1400	\$	0.1400		
	\$	3.8102	\$	3.7680	\$	(0.0422)
Shubenacadie-Residential Serviced						
Urban Service Rate	\$	0.3020	\$	0.2820		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Water utility Deficit	\$	0.1000	\$	0.1000		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.0302	ې \$	0.0200		
	\$	1.4628	ډ \$	1.4506	Ś	(0.0122)
	Ŧ		Ŧ		Ţ	(010122)
Shubenacadie-Residential Unserviced (streetlights/sidewalks)						
Urban Service Rate	\$	0.0400	\$	0.0400		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1600	\$	0.1700		
	\$	1.1008	\$	1.1086	\$	0.0078
Shubenacadie-Residential Unserviced (sidewalks only)			-			
Urban Service Rate	\$	0.0100	\$	0.0200		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1600	\$	0.1700		
	\$	1.0708	\$	1.0886	\$	0.0178
Shubenacadie-Commercial Serviced						
		0.0400	Ċ	0.0000	-	
Urban Service Rate	\$	0.9400	\$	0.9000		
General Tax Rate - Commercial	\$	2.7000	\$	2.7000		
Water utility Deficit	\$	0.1000	\$	0.1000		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1600	\$	0.1700		
	\$	3.9302	\$	3.8980	\$	(0.0322)
Milford-Residential Serviced						
Urban Service Rate	\$	0.3400	\$	0.3280		
General Tax Rate - Residential	\$	0.3400	\$	0.3200		
Sportsplex Levy	\$	0.0302	\$ \$	0.0280		
Fire	\$	0.1500	ې \$	0.1600		
	\$	1.3908	ډ \$	1.3866	Ś	(0.0042)
	Ť		•		Ľ	(
Milford-Residential Unserviced (streetlights/sidewalks)						
Urban Service Rate	\$	0.0400	\$	0.0400		
General Tax Rate - Residential	\$	0.8706	\$	0.8706		
Sportsplex Levy	\$	0.0302	\$	0.0280		
Fire	\$	0.1500	\$	0.1600		
	\$	1.0908	\$	1.0986	\$	0.0078
					Ĺ	

ALL INCLUSIVE RATES:		2	2013		2014		ncrease
			Rate		Rate	(D	ecrease)
Milford-Residential Unserviced (sidewalks only)							
Urban Service Rate	9	\$	0.0200	\$	0.0200		
General Tax Rate - Residential	9	\$	0.8706	\$	0.8706		
Sportsplex Levy	9	\$	0.0302	\$	0.0280		
Fire	9	\$	0.1500	\$	0.1600		
		\$	1.0708	\$	1.0786	\$	0.0078
Milford-Commercial Serviced							
Urban Service Rate	9	\$	1.2600	\$	1.2600		
General Tax Rate - Commercial	9	\$	2.7000	\$	2.7000		
Sportsplex Levy	9	\$	0.0302	\$	0.0280		
Fire	9	\$	0.1500	\$	0.1600		
		\$	4.1402	\$	4.1480	\$	0.0078
Mt Uniacke-Residential							
General Tax Rate - Residential	9	\$	0.8706	\$	0.8706		
Fire	9	\$	0.1650	\$	0.1650		
Safety Streetlights L10	9	\$	0.0033	\$	0.0036		
	9	\$	1.0389	\$	1.0392	\$	0.0003
Mt Uniacke-Commercial							
General Tax Rate - Commercial	9	\$	2.7000	\$	2.7000		
Fire	9	\$	0.1650	\$	0.1650		
Street Lights	9	\$	0.0200	\$	0.0200		
	9	\$	2.8850	\$	2.8850	\$	(0.0000)
Rawdon-Residential With Streetlights							
General Tax Rate - Residential		\$	0.8706	\$	0.8706		
Fire	9	\$	0.1700	\$	0.1700		
Street Lights	9	\$	0.0400	\$	0.0430		
	9	\$	1.0806	\$	1.0836	\$	0.0030
Gore-Residential							
General Tax Rate - Residential		\$	0.8706	\$	0.8706		
Gore District Recreation Fund Area Rate		\$ \$	0.0100	\$	0.0100		
Fire		\$	0.1700	\$	0.1700		
		\$	1.0506	\$	1.0506	\$	(0.0000)
Rural Areas-Residential							
General Tax Rate - Residential		\$	0.8706	\$	0.8706		
Fire		; \$	0.1700	\$	0.1700		
		\$	1.0406	\$	1.0406	\$	(0.0000)
Rural Areas-Commercial							
General Tax Rate - Commercial		\$	2.7000	s	2.7000		
Fire		\$ \$	0.1700	Ş	0.1700		
		\$ \$	2.8700	\$	2.8700	\$	(0.0000)
Nine Mile River-Residential							
General Tax Rate - Residential	I (	\$	0.8706	\$	0.8706		
Street Lights		ې \$	0.0250	ې \$	0.0250		
Sportsplex Levy		\$	0.0230	ې \$	0.0230		
Fire		\$ \$	0.0302	ې \$	0.0280		
		\$ \$	1.0958	\$	1.0936	\$	(0.0022)
		4	1.0750	Ŷ	1.0750	Ŷ	(0.0022)

# **URBAN SERVICE RATES**

			2013	/20	14	2	014/2015
			Projection		Budget		Budget
Revenues							
Residential Serviced Levy	GL 4015	\$	930,857	\$	931,056	\$	861,719
Wastewater Management Fee	GL 4017		471,000		511,365		586,518
Differential Rate Shubie/Milford	GL 4015		79,008		79,056		80,671
Commercial Serviced Levy	GL 4015		614,223		613,738		610,337
Outside Serviced Area Levy	GL 4015		33,725		33,876		22,27
Grant from Deed Transfer Tax	GL 5825		400,000		400,000		400,000
Obligatory Infrastructure Revenue	GL 4815		125,483		125,483		125,483
Sewer Usage Revenue	GL 5301		6,480		7,460		6,48
Sewer Hook-Up Revenue	GL 5130		26,950		26,500		26,50
Federal Properties - Grant in Lieu	GL 4301		13,694		10,365		13,69
Irving Servicing Agreement	GL 5426		44,556		48,000		78,90
		\$	2,745,976	\$	2,786,899	\$	2,812,584
Expenditures							
Operating Costs		\$	976,194	\$	1,002,502	\$	1,008,16
Professional Fees			142,582		161,608		159,83
Streetlights Expense			41,005		50,284		70,20
Hydrant Expense			542,561		516,897		537,828
Debt charges - Sidewalks			651,101		651,101		638,17
Debt charges - Sewers			145,806		146,890		148,232
Debt charges - Streetlights			48,005		48,005		39,49
Transfers to Reserves			208,879		209,612		210,64
		\$	2,756,133	\$	2,786,899	\$	2,812,584
		-	40 457	<u>,</u>		<u> </u>	
Operating (Income) Loss		\$	10,157	\$	0	\$	(

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			2013/2014					014/2015
ASSESSMENT VALUES AND RATES	One	¢ Raises	U	SR Rates		ncrease/	U	SR Rates
					(	Decrease)		
Residential Serviced Levy (R1-SR1-M1)	\$	50,998						
Wastewater Management Fee							\$	5
Commercial Serviced Levy (R2 & SR2)	\$	6,718						
Enfield/Elmsdale Outside Serviced Area	Ş	407						
(R4)		407						
Milford/Shubenacadie (SW/SL-R4)	\$	3,527						
Milford SW Only (R5)	\$	2,179						
Shubenacadie SW Only (R6)	\$	3,402						
Reg'l Residential Serviced Levy	R1		\$	0.250	\$	(0.012)	Ś	0.238
Adjustment for Wastewater Fee			\$	(0.068)	\$	(0.008)		(0.076)
Billable Regional Residential USR			\$	0.182	\$	(0.020)	-	0.162
Shubie Residential Serviced Levy	SR1		\$	0.250	\$	(0.012)	\$	0.238
Shubie USR Surcharge			\$	0.120	\$	-	\$	0.120
Adjustment for Wastewater Fee			\$	(0.068)	\$	(0.008)	\$	(0.076)
Billable Shubie Residential USR			\$	0.302	\$	(0.020)	\$	0.282
Milford Residential Serviced Levy	MR1		\$	0.250	\$	(0.012)	\$	0.238
Milford USR Surcharge			\$	0.090	÷	(0.0.2)	\$	0.090
Adjustment for Wastewater Fee			\$	-			\$	-
Billable Milford Residential USR			\$	0.340	\$	(0.012)	-	0.328
Reg'l & Shubie Commercial Serviced Levy	R2		\$	1.260	\$	-	\$	1.260
Adjustment for Wastewater Fee			\$	(0.320)	\$	(0.040)		(0.360)
Billable Regl/Shub Commercial USR			\$	0.940	\$	(0.040)	\$	0.900
Milford Commercial Serviced Levy	MR2		\$	1.260	\$	_	\$	1.260
Adjustment for Wastewater Fee			\$ \$	-	ې \$	-	\$ \$	-
Billable Milford Commercial USR			\$	1.260	\$	-	\$	1.260
Rate - Enfield/Elmsdale O/S Service	R4		\$	0.010	\$	0.030	\$	0.040
Rate - Milford - SL/SW	R4		\$	0.040	\$	-	\$	0.040
Rate Shubenacadie - SL/SW	R4		\$	0.040	\$	-	\$	0.040
Rate Milford - SW	R5		\$	0.020	\$	-	\$	0.020
Rate Shubenacadie - SW	R6		\$	0.010	\$	0.010	\$	0.020

### **URBAN SERVICE RATES**

The Urban Service Rate (USR) captures revenue and expenses for the entire corridor district, both fully and partially serviced areas. Services include streetlights, sidewalks, wastewater services and hydrants. The draft budget for 2014/2015 reflects no change in the commercial serviced rate and a decrease of 1.2¢ for residential customers.

There are customers outside of the urban serviced area that are charged nominal rates for streetlight and sidewalk services. Throughout the corridor, these rates have varied from district to district; the 2014/2015 budget was prepared with some changes to this structure:

- A new streetlight rate (\$0.018/\$100) for Enfield Horne Settlement has been created and these accounts have all been moved out of the Urban Service Rate onto an independent streetlight rate captured in the Infrastructure & Operations department budget (general section). Removing these lights reduced the USR by .2 of a cent. This represents a .8 of a cent increase for these properties.
- All residents in Milford and Shubenacadie, who pay for Sidewalks Only will be 2 cents in 2014/2015 (up for Shubencadie properties from 1 cent)
- All residents in the corridor who pay for Sidewalks & Streetlights will pay 4 cents in 2014/2015 (up for Elmsdale/Enfield properties from 1 cent; a minimal number of accounts will be affected (<40))

In 2014, 40% of the Deed Transfer Tax (DTT) revenue collected by the Municipality of East Hants, to a maximum of \$400,000 (2013: \$400,000) is granted to the USR.

### Wastewater Management Fee

In order to ensure equity in recovering wastewater processing costs, a charge for Wastewater Management was implemented in 2010/2011. The Wastewater Management Fee (WMF) is charged on the water bills of USR customers in Shubenacadie, Elmsdale, Enfield and Lantz who are customers of the East Hants Water Utility. Customers are charged based on the total volume of water consumed. As USR customers in Milford do not have water bills they do not pay the WMF - they continue to pay the USR with an equivalent charge on assessment for wastewater services.

In 2014 an additional \$1.00 has been added to the WMF - the charge will be \$5.00 per 1,000 gallons of water consumed (2013: \$4.00). To offset the increase in the WMF, the USR will decrease by .8 cents (2013: 1.2 cents) for residential accounts and 4 cents (2013: 10 cents) for commercial accounts, who also have a water account. Water consumption figures affect the effect this revenue has year to year on the USR.

### **Operating Expenses**

The wastewater system is a large part of the operating costs for the calculation of the Urban Service Rate. These systems receive 56% of what is known as "All Systems" expenses; the other 44% is charged to the Water Utilities. All other general operating costs are directly attributable to the consolidated wastewater system.

Fire protection costs are paid by the USR to the Water Utility. These rates are determined through the water utility rate setting process and are regulated by the Utility and Review Board. The last rate review set the fire protection costs as a percentage of prior year operating expenses (of the Water Utility); 2014/2015 charge will be \$537,828 (2013 Budget: \$516,897).

### **Debt Charges**

In 2014 there are no proposed new debt charges materially affecting the Urban Service Rate calculation.

# **OTHER STREETLIGHT AREA RATES**

Enfield Horne Settlement	2013	2013/2014					
Streetlights	Projection	Budget		Budget			
Revenues							
Area rate revenue (GL 4015)	n/a	n/a	\$	(22,988)			
Expenditures							
Power, Maintenance, Insurance & Debt			\$	23,352			
Transfer to reserves			\$	(364)			
Operating (income) loss			\$	-			
Assessment Values and Rates	2013	2013		2014			
Assessment - Enfield Horne Settlement			\$	127,711,500			
R3 Rate - Enfield Horne Settlement			\$	0.018			

Mount Uniacke	2013/	2014/2015	
Park/Subdivision	Projection	Budget	Budget
Revenues			
Area rate revenue (GL 4015)	\$ (2,988)	\$ (2,988)	\$ (3,266)
Expenditures			
Power, Maintenance, Insurance & Debt	\$ 2,991	\$ 2,887	\$ 3,356
Transfer to(from) reserves	\$ (3)	\$ 101	\$ (90)
Operating (income) loss	\$ -	\$ -	\$ -
Assessment Values and Rates	2013	2013	2014
Assessment - Mount Uniacke	\$ 14,937,700	\$ 14,937,700	\$ 16,331,100
L9 Rate - Mount Uniacke	\$ 0.020	\$ 0.020	\$ 0.020

Mount Uniacke	2013/	2014/2015		
Safety Lights	Projection	Budget		Budget
Revenues				
Area rate revenue (GL 4015)	\$ (8,149)	\$ (8,169)	\$	(9,231)
Expenditures				
Power, Maintenance, Insurance & Debt	\$ 9,104	\$ 8,126	\$	9,301
Transfer to(from) reserves	\$ (955)	\$ 43	\$	(70)
Operating (income) loss	\$ -	\$ -	\$	-
Assessment Values and Rates	2013	2013		2014
Assessment - Mount Uniacke	\$ 246,939,394	\$ 233,179,200	\$	261,957,000
L10 Rate - Mount Uniacke	\$ 0.0033	\$ 0.0033	\$	0.0036

# OTHER STREETLIGHT AREA RATES (CONT'D)

Nine Mile River	2013/	/20	14	2014/2015
Streetlights	Projection		Budget	Budget
Revenues				
Area rate revenue (GL 4015)	\$ (33,437)	\$	(33,641)	\$ (35,965)
Expenditures				
Power, Maintenance, Insurance & Debt	\$ 32,113	\$	34,676	\$ 35,049
Transfer to(from) reserves	\$ 1,324	\$	(1,035)	\$ 916
Operating (income) loss	\$ -	\$	-	\$ -
Assessment Values and Rates	2013		2013	2014
Assessment - Nine Mile River	\$ 133,748,000	\$	134,564,100	\$ 143,858,100
LN9 Rate - Nine Mile River	\$ 0.025	\$	0.025	\$ 0.025
Rawdon	2013/	/20	14	2014/2015
Streetlights	Projection		Budget	Budget
Revenues				
Area rate revenue (GL 4015)	\$ (2,794)	\$	(2,796)	\$ (3,059)
Expenditures				
Power, Maintenance, Insurance & Debt	\$ 2,991	\$	2,350	\$ 3,048
Transfer to(from) reserves	\$ (197)	\$	446	\$ 11
Operating (income) loss	\$ -	\$	-	\$ -
Assessment Values and Rates	2013		2013	2014
Assessment - Rawdon	\$ 6,985,000	\$	6,989,200	\$ 7,114,200
L8 Rate - Rawdon	\$ 0.040	\$	0.040	\$ 0.043

# FIRE DEPARTMENT AREA RATES

Department	Work Order #	Estimated Assessment 14/15 as per Simulation	Est	imated Levy 14/15	Ac	tual Levy 13/14	ifference in evy 13/14 & 14/15	Fire Levy Code	Estim ated Rate 14/15	Actual Rate 13/14
Enfield	100000134	\$ 327,391,800	\$	392,870	\$	380,515	\$ 12,355	K1	0.12	0.12
Elmsdale	100000135	\$ 234,106,800	\$	327,750	\$	308,995	\$ 18,755	K2	0.14	0.14
Lantz	100000136	\$ 149,783,500	\$	209,697	\$	201,955	\$ 7,742	K3	0.14	0.14
Milford	100000137	\$ 76,828,000	\$	122,925	\$	109,733	\$ 13,192	K4	0.16	0.15
Shubenacadie	100000138	\$ 108,044,400	\$	183,675	\$	170,045	\$ 13,630	K5	0.17	0.16
Maitland	100000139	\$ 39,891,100	\$	67,815	\$	66,506	\$ 1,309	K6	0.17	0.17
Noel	100000140	\$ 43,159,900	\$	73,372	\$	71,087	\$ 2,285	K7	0.17	0.17
Walton	100000141	\$ 13,713,800	\$	23,313	\$	22,239	\$ 1,074	K8	0.17	0.17
Gore	100000142	\$ 32,941,500	\$	56,001	\$	54,936	\$ 1,065	G1	0.17	0.17
Kennetcook	100000143	\$ 34,703,000	\$	58,995	\$	57,864	\$ 1,131	G2	0.17	0.17
Nine Mile River	100000144	\$ 82,452,300	\$	140,169	\$	134,045	\$ 6,124	G3	0.17	0.17
Rawdon	100000145	\$ 53,024,300	\$	90,141	\$	87,559	\$ 2,582	G4	0.17	0.17
Mount Uniacke	100000146	\$ 282,544,000	\$	466,198	\$	438,000	\$ 28,198	G5	0.165	0.165
Brooklyn	100000147	\$ 19,315,000	\$	32,836	\$	31,735	\$ 1,101	G6	0.17	0.17
TOTAL			\$	2,245,757	\$	2,135,214	\$ 110,544			

# NON-DEPARTMENTAL REVENUE & EXPENSES

# **GENERAL REVENUE**

GENERAL REVENUE	2013/2014		2013/2014		2014/2015		
GENERAL REVENUE	Projection			Budget		Budget	
4000 RESIDENTIAL TAXES	\$	(11,705,309)	\$	(11,738,428)	\$	(12,204,819)	
4001 COMMERCIAL TAXES	\$	(3,297,297)	\$	(3,309,090)	\$	(3,489,026)	
4010 FOREST PROPERTY	\$	(23,646)	\$	(30,900)	\$	(23,650)	
4012 FOREST PROPERTY	\$	(45,400)	\$	(45,270)	\$	(45,400)	
4015 OTHER AREA RATES	\$	(36,641)	\$	(36,641)	\$	(37,100)	
4030 EAST HANTS SPORTSPLEX LEVY	\$	(267,747)	\$	(268,010)	\$	(258,197)	
4070 MTT GRANT	\$	(76,577)	\$	(71,500)	\$	(77,000)	
4090 DEED TRANSFER TAX	\$	(1,184,000)	\$	(1,200,000)	\$	(1,200,000)	
4110 FRONTAGE CHARGES	\$	(146,078)	\$	(146,078)	\$	(145,809)	
4850 WASTE TRANSFER DU FEE	\$	(1,930,100)	\$	(1,932,000)	\$	(1,995,265)	
4351 NOVA SCOTIA POWER	\$	(3,044)	\$	(3,200)	\$	(3,000)	
5555 HST OFFSET PAYMENT	\$	(103,091)	\$	(100,000)	\$	(96,000)	
* TAXES	\$	(18,818,930)	\$	(18,881,117)	\$	(19,575,266)	
	~		~		~	(27,400)	
4300 CROWN LANDS GRANT IN LIEU	\$ ¢	(37,198)		(37,280)	-	(37,198)	
4301 FEDERAL PROPERTY - GRANT IN LIEU	\$ ¢	(44,004)		(49,600)		(44,000)	
4320 PROVINCIAL PROPERTY GRANT IN LIEU	\$	(83,399)		(62,000)		(83,400)	
* GRANTS IN LIEU	\$	(164,601)	\$	(148,880)	\$	(164,598)	
4360 ADMINISTRATION FEES	\$	(192,179)	\$	(208,250)	\$	(224,250)	
4361 NSF FEES	\$	(500)	\$	(500)	\$	(500)	
4370 RDA ADMINISTRATION	\$	(10,500)		-	\$	-	
4700 TAX CERTIFICATES	\$	(27,150)		(12,000)	\$	(39,000)	
4751 RECORDS INQUIRIES	\$	(77,000)	\$	(92,000)	\$	(67,020)	
* SALE OF SERVICES	\$	(307,329)	\$	(312,750)	\$	(330,770)	

# NON-DEPARTMENTAL REVENUE & EXPENSES (CONT'D)

GENERAL REVENUE	2013/2014 Projection		2013/2014 Budget		2014/2015 Budget	
				6		
5050 OTHER FINES	\$	(400)	\$	(400)	\$	(400)
5151 PROTECTIVE SERVICES FINES	\$	(27,500)	\$	(25,000)	\$	(29,000)
5310 WATER INFRASTRUCTURA CHARGE	\$	-	\$	-	\$	-
5351 RETURN ON INVESTMENTS	\$	(54,000)	\$	(54,000)	\$	(54,000)
5401 INTEREST ON OUTSTANDING TAXES	\$	(102,000)	\$	(90,000)	\$	(94,000)
5426 MISCELLANEOUS REVENUE	\$	(62,190)	\$	(2,190)	\$	(2,190)
5450 INTEREST ON OTHER RECEIVABLES	\$	(246,090)	\$	(171,590)	\$	(179,590)
* REVENUE FROM OWN SOURCES	\$	(248,240)	\$	(173,190)	\$	(181,390)
5440 FARM PROPERTY ACREAGE	\$	(106,200)	\$	(105,000)	\$	(108,600)
* TRANSFERS FROM OTHER GOVTS/AGENCIE	\$	(354,440)	\$	(278,190)	\$	(289,990)
** REVENUES	\$	(19,891,390)	\$	(19,792,527)	\$	(20,540,214)
*** TOTAL REVENUE	\$	(19,891,390)	\$	(19,792,527)	\$	(20,540,214)

# **TRANSFERS & APPROPRIATIONS**

TRANSFERS AND APPROPRIATIONS	2013/2014		2013/2014		2014/2015	
	Projection			Budget		Budget
4345 FIRE PROTECTION	\$	(2,135,214)		(2,141,331)		(2,245,757)
* TAXES	\$	(2,135,214)	\$	(2,141,331)	\$	(2,245,757)
4346 FIRE DEBT CHARGE RECOVERY REVENUE	\$	(42,133)	\$	(42,133)	\$	(42,212)
* REVENUE FROM OWN SOURCES	\$	(42,133)	\$	(42,133)	\$	(42,212)
** REVENUES	\$	(2,177,347)	\$	(2,183,464)	\$	(2,287,969)
6028 TRAINING/EDUCATION	\$	10,000	\$	10,000	\$	10,000
* STAFF TRAINING AND EDUCATION	\$	10,000	\$	10,000	\$	10,000
6097 LEGAL SERVICES	Ş	7,000	\$	7,000	\$	-
6195 FIRE PROTECTION	\$	2,135,214	\$	2,141,331	\$	2,245,757
8100 PROFESSIONAL SERVICES	\$	5,000	\$	6,500	\$	6,500
* SERVICES ACQUIRED	\$	2,147,214	\$	2,154,831	\$	2,252,257
8150 GRANTS/SUBSIDIES TO ORGANIZATIONS	\$	67,436	\$	67,436	\$	67,436
* GRANTS TO GROUPS	\$	67,436	\$	67,436	\$	67,436
8195 PUBLIC HOUSING/SENIOR CITIZENS	\$	59,540	\$	59,540	\$	60,730
9650 APPROPRIATION TO SCHOOL BOARD	\$	4,250,345	\$	4,250,345	\$	4,459,885
9660 APPROPRIATION TO REGIONAL LIBRARY	\$	139,714	\$	142,510	\$	142,510
9670 APPROPRIATION TO AREA RATES	\$	400,000	\$	400,000	\$	400,000
9725 RCMP	\$	3,091,000	\$	3,181,502	\$	3,256,000
9727 CORRECTIONS	\$	283,169	\$	288,130	\$	285,200
* TRANSFERS TO AGENCIES	\$	8,223,768	\$	8,322,027	\$	8,604,325

	TRANSFERS AND APPROPRIATIONS	ANSFERS AND APPROPRIATIONS		2013/2014	2014/2015		
			Projection	Budget		Budget	
	9610 APPROP SRF CAPITAL	\$	(15,092)	(15,092)		(15,092)	
	9620 APPROP SRF OP	\$	525,308	\$ 80,919	\$	(268,923)	
	9630 APPROPRIATION TO CAPITAL FUND	\$	63,000	\$ 64,000	\$	74,000	
*	TRANSFERS TO OWN RESERVES	\$	573,216	\$ 129,827	\$	(210,015)	
	9035 INTEREST ON LANTZ FIRE DEPT DEBT	\$	16,651	\$ 16,651	\$	16,040	
	9045 INT LOCAL IMPR OTHER	Ş	5,170	\$ 5,170	Ş	4,361	
	9075 INT FIRE COMM DEBT	Ş	1,955	\$ 1,955	Ş	1,792	
	9116 INTEREST ON SPORTSPLEX DEBT	\$	143,030	\$ 143,030	\$	139,173	
	9118 INTEREST ON HOSPITAL DEBT	\$	43,575	\$ 43,575	\$	42,643	
	9130 PRINCIPAL ON BUILDING DEBT	\$	68,384	\$ 68,384	\$	70,271	
	9135 PRINCIPAL ON LANTZ FIRE DEPT DEBT	\$	13,460	\$ 13,460	\$	14,150	
	9140 PRINCIPAL ON LANDFILL DEBT	\$	64,180	\$ 64,180	\$	67,353	
	9150 PRINCIPAL ON PAVING DEBT	\$	124,345	\$ 124,345	\$	130,450	
	9155 PRIN LOCAL IMP OTHER	\$	16,375	\$ 16,375	\$	17,120	
	9175 PRIN FIRE COMM DEBT	\$	7,300	\$ 7,300	\$	7,498	
	9185 PRINCIPAL ON STORM WATER DEBT	\$	1,280	\$ 1,280	\$	1,340	
	9200 PRINCIPAL ON INDUSTRIAL PARK DEBT	\$	189,300	\$ 189,300	\$	261,768	
	9205 PRINCIPAL ON STREETLIGHT DEBT	\$	70	\$ 70	\$	-	
	9210 PRINCIPAL ON WASTE REDUCTION DEBT	\$	50,285	\$ 50,285	\$	53,080	
	9220 PRINCIPAL ON LIBRARY DEBT	\$	18,895	\$ 18,895	\$	19,801	
	9222 PRIN WATERSHED SHUB	\$	15,200	\$ 15,200	\$	16,200	
	9226 DEBENTURE ISSUANCE COSTS	\$	2,364	\$ 2,364	\$	2,364	
	9227 PRIN SERVICE EX DEBT	\$	7,765	\$ 7,765	\$	7,860	
	9228 PRINCIPAL ON HOSPITAL DEBT	\$	25,450	\$ 25,450	\$	26,516	
	9229 PRINCIPAL ON SPORTSPLEX DEBT	\$	123,150	\$ 123,150	\$	127,194	
*	FISCAL SERVICES/DEBT	\$	938,184	\$ 938,184	\$	1,026,974	
**	EXPENSES	\$	11,959,818	\$ 11,622,305	\$	11,750,977	
***	TOTAL EXPENDITURE (REVENUE)	\$	9,782,471	\$ 9,438,841	\$	9,463,008	

### Fire Department Revenue & Expenses

The grants to organizations represent contributions to the Emergency Fire Department Grant Fund.

The levies collected by the Municipality are transferred to the various municipal fire departments (net of communication project costs) and recognized as a Fire Protection Expense.

There is also a \$20,000 transfer to reserves to accommodate the construction of a common training area for fire departments in 2015/2016 and \$10,000 allocated for training.

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### **Provincially Assigned Expenses**

These are expenditures of the Municipality which are either set by the Provincial Government every year or are defined by inter-governmental service exchange agreements. They are as follows:

#### Low Income Housing

By agreement the Municipality is obligated to pay a certain percentage of the deficits of these housing units, including seniors units and low income residential units. The operation of these units is administered by the local Housing Authority.

### Education

Under the terms of a provincial Memorandum of Understanding (MOU); the Province charges a mandatory education tax rate each year, based on the total uniform assessment of each municipality, thereby establishing the minimum property taxpayer contribution to the local School Board. A revision of the MOU by the Province has fixed the 2014/2015 contribution rates at the 2010/2011 levels. Given East Hants' significant residential growth rate (4.1% net of exempt properties); this will result in continuous future increases in the cost of education funding.

### Libraries

The Province, by established formulae, sets the amount to be contributed toward the operations of the Regional Library in Truro. East Hants has two local libraries, Elmsdale and Mt. Uniacke. The Municipality bears the facility costs (represented in the Finance & Administration Department budget) and the Province absorbs the cost of library operations.

#### Policing

A Federal/Provincial agreement fixes the cost per officer paid by the Municipality. The Municipality controls the addition of new officers to the local force. Approximately 10 officers have been added since this responsibility was taken over in 1995. This is currently one of the largest expenditures of East Hants. Currently, 23 full-time-equivalent officers patrol East Hants from the Enfield detachment and Mt Uniacke community policing office. The Municipality is currently procuring a new RCMP office in Rawdon (move-in date Fall 2014) and has recently made improvements to the policing office in Mt Uniacke.

The total cost per officer is approximately \$141,000 (2013: \$137,700), including shared services. The proposed budget includes a total of \$13,000 for the cost of DNA services and an expense for prosecution services related to traffic tickets.

#### Corrections

As the case with Education costs, the Province fixed the rates for correction services at the 2010/2011 levels; a planned phase out of these charges was cancelled by the Province.

#### **Fiscal Services**

This expense includes debt servicing costs and other service fees, excluding interest charges which are related to departmental acquisitions of tangible capital assets (these are reflected in the related departmental budgets).

At this time East Hants carries capital debt. This is primarily related to solid waste projects, a number of road paving projects, sidewalk & other local improvements, the Sportsplex, debt on the Lloyd E Matheson Center, and for work in the business parks.

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# TRANSFERS TO AND FROM RESERVES

The following are budgeted transfers to and from reserves for fiscal 2014/2015:

	Budget 2	Cost Centre	
	To Reserve	From Reserve	cost centre
General Fund - CAPITAL GL 9610			
Financing Local Improvements		\$ (15,092)	fiscalserv
Total FISCALSERV GL 9610		\$ (15,092)	

General Fund - OPERATING GL 9620			
Landfill Equipment(Dozer/Excavator)	\$ 85,000		fiscalserv
Legislative	\$ 2,000		fiscalserv
Computer Equipment	\$ 80,000		fiscalserv
Computer Hardware/Software		\$ (163,260)	fiscalserv
Misc-Landfill	\$ 5,000		fiscalserv
Office Equipment-Other	\$ 10,000		fiscalserv
Miscellaneous	\$ 10,000		fiscalserv
EMO	\$ 10,000		fiscalserv
Buildings (pool & other)	\$ 25,000		fiscalserv
Trucks (Bldg insp., Bldg mtnc, Dog Con)	\$ 20,000		fiscalserv
Pool Life Cycle Analysis	\$ 20,000		fiscalserv
Pool-Other	\$ 10,000		fiscalserv
Leisure-Open Space	\$ 5,000		fiscalserv
Landfill	\$ 10,000		fiscalserv
Pool Maintenance	\$ 10,000		fiscalserv
Building Repairs	\$ 10,000		fiscalserv
Miscellaneous	\$ 10,000		fiscalserv
Tourism	\$ 5,000		fiscalserv
Election	\$ 25,000		fiscalserv
Transportation - Paving (Municipal 10%)	\$ 20,000		fiscalserv
Transportation - Storm Drainage	\$ 40,000		fiscalserv
Transportation - Gravel Program	\$ 10,000		fiscalserv
Transportation - Snow Clearing Roads	\$ 20,000		fiscalserv
Planning Studies	\$ 40,000		fiscalserv
Energy Savings	\$ 26,542		fiscalserv
Shubie Transfer for Water Utility Deficit	\$ 36,641		fiscalserv
Infotech - Business Analyst & Related Expenses		\$ (70,000)	fiscalserv
Infotech - Information Security Program		\$ (40,000)	fiscalserv
Infotech - Internet Connection LMC to Water Tower		\$ (20,000)	fiscalserv
Buildings - Disposal of Property Migraton & Registry Fees		\$ (31,500)	fiscalserv
Finance - Risk Management Consultant		\$ ,	fiscalserv
Finance - Reorganization Costs		\$ ,	fiscalserv
Adminoper - Website Development		\$ (45,000)	fiscalserv

	Budget 2014/20			
General Fund - OPERATING GL 9620 (cont'd)	Т	o Reserve	From Reserve	Cost Centre
Adminoper - Online Services				fiscalserv
Poolmtnce - Roof				fiscalserv
Poolmtnce - Cooling Coil & Filter			\$ (30,410)	fiscalserv
Econdev - Study for Business Park Plan			,	fiscalserv
Econdev - Transit Study			\$ (20,000)	fiscalserv
Econdev - Milford Commercial Industrial Readiness Plan			\$ (20,200)	fiscalserv
Econdev - Business Development surplus 2013-2014			\$ (50,000)	fiscalserv
Econdev - Advertising surplus 2013-2014			\$ (20,000)	fiscalserv
Leisadmin-Architectual Design Pool			\$ (25,000)	fiscalserv
Rural Development (Leverage Prov Funds)			\$ (5,500)	fiscalserv
Carry forward \$50,000 surplus 2013-2014			\$ (50,000)	fiscalserv
Planserv - Planreview			\$ (7,000)	fiscalserv
Planserv - Planning Review			\$ (66,721)	fiscalserv
Community - Tourism Sign Installation			\$ (25,670)	fiscalserv
Community - REN				fiscalserv
Canadian Red Cross Funding - Comfort Center Grant Fund			\$ (4,742)	fiscalserv
Transfer from surplus			\$ (335)	fiscalserv
Total FISCALSERV GL 9620	\$	(285,155)		
		, , ,		
Fire Risk Assessment-Emergency Grant Fund			\$ (6,500)	fireexp
Fire Debt Charge Recovery - Communication Project	\$	2,732		fireexp
Fire Depts Common Training Facility	\$	20,000		fireexp
Total FIREEXP GL 9620	\$	16,232		<u> </u>
Building repairs - LMC	\$	20,000	Ş -	rescntrexp
Total RESCNTREXP GL 9620	\$	20,000	1	
General CAPITAL OUT OF REVENUE - GL 9630				
Nisc Furniture/Computer	\$	74,000		fiscalserv
Total FISCALSERV GL 9630	\$	74,000		
	•	,		
Other Lights - Operating Reserve GL 9620	Ş	400		fisclights
5 1 5	•			5
Urban Service Rate - OPERATING 9620				
Transportation - Snow Clearing Sidewalk	\$	10,000		fiscalcsr
Desludge Cells	\$	125,000		fiscalcsr
Regl Sewer Hook Up Fees to Operating Reserve	\$	20,800		fiscalcsr
			\$ (20,000)	fiscalcsr
Lantz Cell Wall Erosion Mediation				fiscalcsr
Lantz Cell Wall Erosion Mediation Transfer from surplus			\$ (153)	Itiscalcsr

Urban Service Rate CAPITAL OUT OF REVENUE 9630		
SCADA Upgrade	\$ 50,000	fiscalcsr
Public Works Truck	\$ 25,000	fiscalcsr
Total FISCAL CSR GL 9630	\$ 75,000	